

University of Otago Council

Venue - Council Chamber, First Floor, Clocktower Building



17 May 2024 01:00 PM - 05:00 PM

Agenda Topic	Presenter	Page
Agenda		1
Council Briefings These will take place prior to the meeting and include a Council only session.		
Opening Karakia		
Part 1 - Open Committee		
1. Disclosure of Interests	Information	3
To receive the current Register of Interests for members of the University of Otago Council. Members are referred to Section 10 of the Council's Standing Orders relating to Disclosure of Interests and reminded to advise of any conflicts that might arise in relation to any items on this agenda.		
2. University Council Minutes	Confirmation	6
To confirm Part 1 of the Minutes of the meeting of the University Council held on 9 April 2024.		
3. Communications from the Senate	Decision	12
To receive Communications from the Senate, dated 24 April 2024 to consider the recommendations relating to academic proposals, Te Kōkeka Whakamua The University of Otago Disability Action Plan: 2024-2027 and the Privacy Policy and Privacy Statement.		
4. Finance and Budget		14
4.1 Financial Review Part 1	Information	14
To receive a Financial Review Part 1 for the period ended 31 March 2024.		
5. Capital Development		32
5.1 Capital Projects Report - Part A	Information	32
To receive a Campus Development and ITS Portfolio Report Part A, dated 10 April 2024.		
6. Vice-Chancellor's Business		36
6.1 Vice-Chancellor's Report	Information	36
To receive a report from the Vice-Chancellor (Acting), dated 8 May 2024.		
6.2 Emeritus Professor	Decision	40
To ratify the decision made by the University Council by email resolution in April 2024 to award the title of Emeritus Professor to Hallie Buckley (Department of Anatomy, School of Biomedical Sciences, Division of Health Sciences).		

7. [Ti Kōuka 2030 Sustainability Report](#) Information 41

To receive a memorandum from the Chief Operating Officer, dated 2 May 20204 on the Ti Kōuka 2030: Sustainability Update Report 2024

Mr Ray O'Brien, Head, Sustainability Office will attend the meeting on this item in Part 1 and will remain for a strategic discussion in Part 2 of the Council meeting.

8. [Exclusion of the Public](#) Decision 107

To approve a motion under Section 48 of the Local Government Official Information and Meetings Act 1987, that the public be excluded from the specified parts of the proceedings of this meeting.

**UNIVERSITY OF OTAGO COUNCIL
REGISTER OF INTERESTS**

(As disclosed on appointment to the Council and updated as necessary)

All University of Otago Council members are Trustees of The Hocken Collection.

Professor Ralph W Adler

Entity	Nature of Interest
University of Otago	Employee
Adler Family Foundation	Trustee
Dunedin Community Accounting	Trustee

Frazer B Barton

Entity	Nature of Interest
ALC Trustees No 1 Limited	Director / Shareholder
Anderson Lloyd Shareholding Company Limited	Director / Partner / Shareholder
Anderson Lloyd Partnership	Partner
Anderson Lloyd Trustee Company Limited	Director / Shareholder
Anderson Lloyd Trustee Company (2011) Limited	Director / Shareholder
Anderson Lloyd Trustee Company (2013) Limited	Director / Shareholder
Anderson Lloyd Trustee Company (No. 2) Limited	Director / Shareholder
Anderson Lloyd Trustee Company (No.3) Limited	Director / Shareholder
Calvert & Co Trustees Limited	Director / Shareholder
Naseby Development Trust	Trustee
New Zealand Law Society / Te Kāhui Ture o Aotearoa	President and Board Member
New Zealand Law Society / Te Kāhui Ture o Aotearoa – CLE Ltd (Continuing Legal Education)	Director
Otago Law Practitioners Benevolent Fund	Trustee
TCP Holdings Limited	Director / Shareholder
University of Otago Foundation Trust	Trustee

Brendan J Boyle

Entity	Nature of Interest
Brendan Boyle Limited	Director / Shareholder
Fairway Resolution Holdings Limited	Director
Fairway Resolution Limited	Director

Mark Brunton

Entity	Nature of Interest
University of Otago	Employee
Edgar Diabetes and Obesity Research Centre	Board Member

Hon Clare E Curran

Entity	Nature of Interest
Curran Consultants Ltd	Director / Shareholder
Life Matters Suicide Prevention Trust	Co-General Manager
Ōtākau Mental Health and Addictions Network	Chair
The Network for Learning Ltd	Director
The Network for Learning Board – HR and Remuneration Committee	Chair

30 April 2024

**UNIVERSITY OF OTAGO COUNCIL
REGISTER OF INTERESTS**

Suzanne L Ellison

Entity	Nature of Interest
Kati Huirapa Runaka ki Puketeraki	Runaka Manager
Karitane Māori Tours Limited	Director

Stephen J Higgs

Entity	Nature of Interest
BPAC NZ Limited	Director
GMC LP Management Limited	Director
Mitern Limited	Director / Shareholder
Nexus Global Ltd	Director
New Zealand Formulary Ltd	Director
Otago Federated Farmers Charitable Trust	Trustee
Otago Federated Farmers Trust	Trustee
Polson Higgs Wealth Management Limited	Director
South Link Education Trust	Trustee
University of Otago Foundation Trust	Trustee
University of Otago Holdings Limited	Director
Vetlife Limited	Director
Comhla Vet Ltd	Director

Professor Helen D Nicholson

Entity	Nature of Interest
A A W Jones Custodian Limited	Ex officio Director and Shareholder?
A A W Jones Charitable Trust	Ex officio Trustee?
McMillan Nominees Limited	Ex-officio Director
NZ Vice-Chancellors' Committee (Universities NZ)	Committee Member
University of Otago	Employee
University of Otago Foundation Trust	Ex officio Trustee
University of Otago Holdings Limited	Ex officio Director
Ageing Well National Science Challenge	Member of Governance Group
Healthier Lives National Science Challenge	Member of Governance Group
National University of Samoa	Council Member

UNIVERSITY OF OTAGO COUNCIL
REGISTER OF INTERESTS

Patricia (Trish) A Oakley

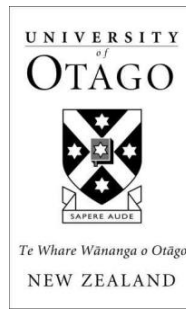
Entity	Nature of Interest
Forsyth Barr Limited	Employee / Shareholder
Financial Services Council - Investment and KiwiSaver Committee	Co-Chair
Financial Services Council - Strategic Research Committee	Chair
Institute of Directors NZ - Board	Director
Institute of Directors NZ – National Council	Vice President
Institute of Directors NZ – Otago Southland Branch	Committee Chair
New Zealand Lotteries Commission - Board	Member
Global Women	Member
The Food Club Limited	Shareholder
University of Otago Holdings Limited	Director

Keegan L Wells

Entity	Nature of Interest
Otago University Students' Association	President
NZ Union of Students' Associations	Ex officio Board Member; Council Member

Malcolm A Wong

Entity	Nature of Interest
Aylesbury Investments Limited	Director / Shareholder
Chinese Poll Tax Heritage Trust	Trustee
CNW Trustees (2007) Limited	Director / Shareholder
CNW Trustees (2017) Limited	Director / Shareholder
CNW Trustees (2020) Limited	Director / Shareholder
CNW Trustees Limited	Director / Shareholder
Cook North & Wong Limited	Director / Shareholder
Dornoch Dunedin Investments Limited	Shareholder (Trustee)
Dunedin Casinos Charitable Trust	Trustee (Advisory)
Dunedin Chinese Gardens Trust	Trustee (Chairman)
Kotahitaka Trust Board	Trustee
Nasico Limited	Shareholder
Palmer Oliver Holdings Limited	Shareholder
Sun Gum Saan Limited	Director (from 27/09/2021)
P M Yelavich Anaesthetics Limited	Shareholder
Technology Holdings Limited	Shareholder
Wychwood Holdings Limited	Shareholder



COUNCIL

Minutes of a meeting of the University Council

9 April 2024

- Present** The Chancellor, (in the Chair), the Pro-Chancellor, the Vice-Chancellor (Acting), Professor R W Adler, Mr B J Boyle, Mr M Brunton, Mr F Barton, Hon C E Curran, M R Dippie, Ms S L Ellison, Ms K L Wells and Mr M A Wong.
- Apology** None
- In attendance** The Deputy Vice-Chancellor (Academic) the Deputy Vice-Chancellor (External Engagement) (Interim), the Deputy Vice-Chancellor (Māori), the Deputy Vice-Chancellor (Research and Enterprise), the Chief Operating Officer, the Chief Financial Officer, the Director of Strategy, Analytics and Reporting, the Registrar and Secretary to Council and the Deputy Secretary to the Council
- Ms R Bryant, Ms K Fraser, Ms K Smith, Ms K Pēwhairangi (Item 10) and Mr C Hale (Item 11)
- Welcome** Professor J Ruru was welcomed to their first meeting of the University Council and Ms M McPherson was welcomed in her capacity as Deputy Vice-Chancellor (External Engagement) (Interim)
- Acknowledgment** On behalf of the Council, the Chancellor acknowledged Mr M Dippie's significant contribution to the University of Otago Council since his term commenced on 1 January 2016. Mr M Dippie will finish his role, as a Council member effective 12 May 2024.

Part 1: Open Committee

Opening Karakia led by Ms K L Wells

1. Disclosure of Interests and Register of Interests

The Council received the current Register of Interests for members of the University of Otago Council, and the Chancellor reminded members to declare any changes to the Deputy Secretary to the Council.

2. University Council Minutes

Part 1 of the Minutes of the meeting of the Council held on 12 March 2024 were confirmed.

3. Communications from the Senate

The Council received Communications from the Senate, dated 27 March 2024 and

APPROVED the following recommendations of:

- i) Academic Proposal**
 - To introduce a new degree, the Master of Creative Writing (MCW).
 - To amend the structure of the Bachelor of Theology (BTheol) and Bachelor of Theology with Honours (BTheol (Hons)), including the deletion of the optional endorsements for BTheol.
 - To delete the Asian Studies major and minor subjects.
 - To delete the European Studies major and minor subjects.
 - To delete the Diploma in Global Cultures (DipGlobalC)

and

- ii) Scholarships and Prizes**

- New scholarships**

- Dr Judith Johnston Scholarship for Women
 - Dr Judith Johnston Scholarship in Geography

- Disestablished prizes**

- J Cowie Nichols Prize in Clothing and Textile Sciences
 - J Cowie Nichols Prize in Design for Technology

and

- iii) Biostatistics Centre**

- Moving the Biostatistics Centre from the Health Sciences Divisional Office to the Department of Preventive and Social Medicine.

4. Schedule of Financial Delegations

The Council received a memorandum from the Senior Solicitor, dated 14 March 2024 on the amendment to the Schedule of Financial Delegations.

The Council

NOTED that this item was withdrawn from the meeting, as further work is required on the Schedule of Financial Delegations.

5. Finance and Budget

5.1 Financial Review Part 1

The Council received a Financial Review Part 1 report for the period ended 29 February 2024 from the Chief Financial Officer and

NOTED the operating surplus for the period ended 29 February 2024 (two months year to date) was \$7.7 million, which was \$4.7 million higher than the budgeted surplus of \$3.1 million.

Mr Trott commented that liquidity continues to be strong, and it is expected that borrowing will recommence in late April and repayment will be made two days later. He noted that this is a timing issue.

6. Vice-Chancellor's Business

6.1 Vice-Chancellor's Report

The Council received a report from the Vice-Chancellor (Acting), dated 3 April 2024 covering topical issues, divisional updates, volunteering and social impact, upcoming events, awards, and recognition.

The Vice-Chancellor (Acting) highlighted the recent the Senior Staffing Appointments including the appointment of the Pro-Vice-Chancellor, Health Sciences, the interim Deputy Vice-Chancellor, External Engagement and the University Provost, the delegation to Samoa, the signing of the Volunteer Services Abroad MOU, the University Otago Excellence in Teaching Awards, upcoming May Graduation ceremonies, continued student engagement in volunteering and the New Zealander of the Year 2024 which has been awarded to Dr Jim Salinger.

6.2 Emeritus Professors

The Council

RATIFIED its decision, made via email resolution in February 2024, to award the title of Emeritus Professor to Anthony Dowell (Primary Health Care and General Practice) and Nancy Longnecker (Science Communication).

7. Exclusion of the Public

The Council

APPROVED

a motion, under Section 48 of the Local Government Official Information and Meetings Act 1987, that the public be excluded from the remaining parts of the proceedings of the meeting as appended to the Minutes.

7. Exclusion of the Public

The Chancellor moves that the public be excluded from the whole of the proceeding of this meeting/the following parts of the proceedings of this meeting, namely, —

- Item 8 Pt 2 of the Minutes of the meeting of the University Council held on 12 March 2024
- Item 9 University Council Work Plan 2024 and Action Follow-Register
- Item 10 Māori Strategic Framework
- Item 11 Whakamana Pae Tata Progress Report
- Item 12 Privacy Policy
- Item 13 Vice-Chancellor's Report
- Item 14 Finance and Budget - Financial Taskforce Reports
- Item 15 Audit and Risk – Business Continuity Management Policy and Framework and the Risk Management Policy
- Item 16 Health and Safety – Report for February 2024
- Item 17 Tuakiritaka Project Update
- Item 18 Non-Financial Report 2023
- Item 19 Council Information Pack which includes Communications from the Senate - matters for noting, the Financial Review Part 2 Report, the Treasury Report, Risk, Assurance and Compliance Report, Cyber Security Report and Council Membership 2024
- Item 20 Council Only Business

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter and the specific grounds under Section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows: -

General Subject	Reason for passing this resolution	Ground under Section 48(1)(a) for the passing of this resolution
Items 7 - 20 Confidential Minutes and Reports	Good reason for withholding information under the Official Information Act	Section 48(1)(a)(ii)

This resolution is made in reliance on Section 48(1)(a)(ii) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Sections 6,7 and/or 9 of the Official Information Act 1982 (except Section 9(2)(g)(i)) as the case may require. The interests which would be prejudiced by the holding of the whole or the relevant part of the proceedings of the meeting in public are as follows (all references are to Section 9 of the Official Information Act):

Item 8	Pt 2 of the Minutes of the meeting of the University Council held on 12 March 2024	ss 9(2)(a), (i), and (k)
Item 9	University Council Work Plan and Action Follow-Register	ss 9(2)(i) and (k)
Item 10	Māori Strategic Framework	ss 9(2)(i) and (k)
Item 11	Whakamana Pae Tata Progress Report	ss 9(2)(i) and (k)
Item 12	Privacy Policy	ss 9(2)(i) and (k)
Item 13	Vice-Chancellor's Report	ss 9(2)(i) and (k)
Item 14	Finance and Budget – Financial Taskforce Reports	ss 9(2)(i) and (k)
Item 15	Audit and Risk – Business Continuity Management Policy and the Risk Management Policy	ss 9(2)(i) and (k)
Item 16	Health and Safety Report - February 2024	ss 9(2)(a), (ba) and (c)
Item 17	Tuakiritaka Project	ss 9(2)(i) and (k)
Item 18	Non-Financial Report 2023	ss 9(2)(i) and (k)
Item 19	Council Information Pack which includes Communications from the Senate - matters for noting, the	ss 9(2)(i), (j) and (k)

	Financial Review Part 2 Report, the Treasury Report, Risk, Assurance and Compliance Report, Cyber Security Report and Council Membership 2024	
Item 20	Council Only Business	ss 9(2)(a), (i), (j) and (k)

AND THAT for Items 1 - 20- Professors S Brock, R Blaikie, J Ruru, Mr S Willis, Mr D Thomson, Mr B Trott, Ms M McPherson and for Item 10 – Ms R Bryant, Ms K Fraser, Ms K Smith, Ms K Pēwhairangi and for Item 11 – Mr C Hale be permitted to remain at this meeting after the public has been excluded because of their knowledge of the matters to be discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because it relates to aspects of the administration and/or knowledge of specific capital projects of the University of Otago for which these people are responsible. The Registrar and Secretary to Council and the Deputy Secretary to Council is also permitted to remain at the meeting for Items 1-24 to provide secretarial support and advice.



COMMUNICATIONS FROM THE SENATE

24 April 2024

The Senate recommends for approval:

Academic Proposals

The following academic proposals, to be submitted to the Committee on University Academic Programmes:

- To amend the Biomedical Sciences curriculum in the Bachelor of Biomedical Sciences (BBiomedSc) and Bachelor of Sciences (BSc).
- To lower the minimum admissions requirements for the Bachelor of Medicine and Bachelor of Surgery (MB ChB), Bachelor of Dental Surgery (BDS), Bachelor of Radiation Therapy (BRT), Bachelor of Physiotherapy (BPhty), Bachelor of Medical Laboratory Science (BMLSc), and Bachelor of Pharmacy (BPharm).
- To amend the Music curriculum for the Bachelor of Music (MusB), Bachelor of Arts (BA), Bachelor of Music with Honours (MusB(Hons)), and Postgraduate Diploma in Music (PGDipMus).
- To amend the regulations and curriculum for the Bachelor of Entrepreneurship (BEntr).
- To introduce Pacific Islands Studies as a subject for the Bachelor of Arts with Honours (BA(Hons)), Postgraduate Diploma in Arts Subjects (PGDipArts), Master of Arts (Thesis) (MA(Thesis)), and Master of Arts (Coursework) (MA(Coursework)).
- To introduce three new qualifications, the Master of Business (MBus), Postgraduate Diploma in Business (PGDipBus), and Postgraduate Certificate in Business (PGCertBus), with consequential amendments to the structure of Master of Sustainable Business (MSusBus) and deletion of following qualifications:
 - Postgraduate Diploma in Commerce (PGDipCom)
 - Master of Accounting and Finance (MAccFin)
 - Master of Economics (MEcon)
 - Master of Entrepreneurship (MEntr)
 - Master of Finance (MFinc)
 - Master of International Business (MIntBus)
 - Master of Marketing (MMart)
 - Master of Tourism (MTour)

- To amend the Master of Arts (Coursework) (MA(Coursework)), introducing a papers-only pathway.
- To amend the curriculum for various Humanities postgraduate programmes, as a consequence of amending 400-level Humanities papers from 20 points to 30 points.
- To amend the structure of the Master of Planning (MPlan), including the introduction of a new paper, GEOG 536 Toitū te Taiao: Planning in a Māori Context.
- To amend the structure of the Master of Peace and Conflict Studies, including the introduction of two new papers, PEAC 509 Introduction to Peace and Justice in Aotearoa New Zealand PEAC 510 Indigenous Approaches to Peacemaking and Reconciliation
- To delete Chinese, French, German, Japanese, and Spanish as subjects for Master of Arts (Coursework) (MA(Coursework)).

Te Kokeka Whakamua | The University of Otago Disability Action Plan

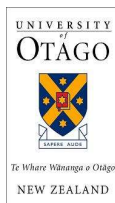
Te Kokeka Whakamua | The University of Otago Disability Action Plan: 2024-2027, as outlined in a manatu from the Deputy Vice-Chancellor (Academic) dated 15 April 2024 (attached), subject to:

- Ensuring that the Plan is explicit in supporting equity of access to non-lecture teaching and learning activities, in addition to lectures.
- Removing the sentence, 'This will not only benefit disabled students, but many others as well, including international and refugee students, and those who miss lectures due to ill health, for work, or to care for dependents' from page 7 under Universal Design Principals to ensure that the Plan remains focussed on supporting disabled students.

Privacy Policy and Privacy Statement

The University's Privacy Policy and Privacy Statement, previously endorsed by Council subject to Senate consideration, as outlined in a manatu from the University's General Counsel and Senior Solicitor dated 15 April 2024 (attached), subject to:

- Consultation with the Centre for Artificial Intelligence and Public Policy (CAIPP) regarding the appropriate use of AI tools.
- The Policy and Statement being discussed again at Senate following approval for information and oversight.



FINANCIAL REVIEW – PART I

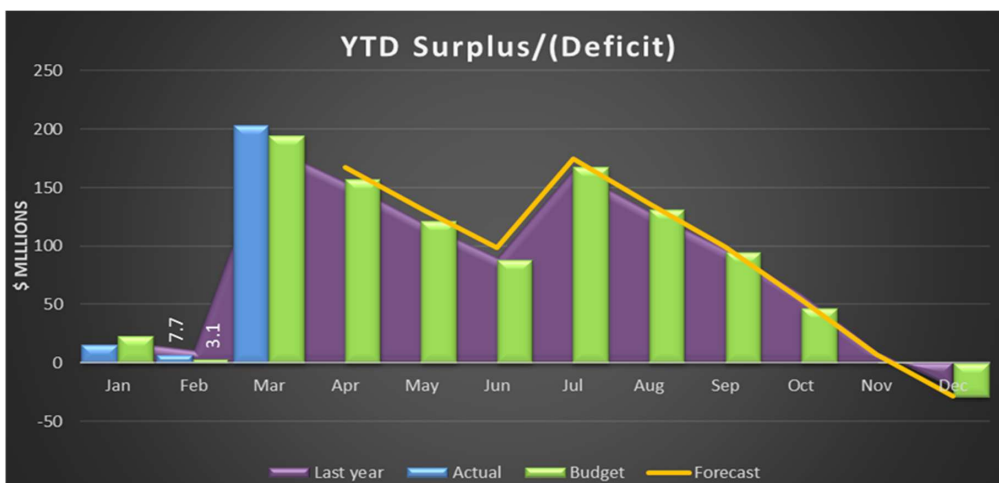
For the Period Ended 31 March 2024

Executive Summary

Council approved the 2024 budget at their November 2023 Council meeting. A full year budgeted deficit of \$28.9 million was approved.

The operating surplus for the period ended 31 March was \$203.4 million, which was \$8.5 million higher than the budgeted surplus of \$194.9 million. This favourable variance was largely related to lower than budgeted spend on consumables, scholarships and depreciation, offset in part by unfavourable variances on student related income arising from unfavourable domestic enrolments offset by favourable international enrolments, unfavourable PBRF and investment income.

Liquidity continues to be strong and cash reserves are currently sufficient to meet the significant expenditure on major projects. It is expected that borrowing will recommence in May 2024.



Tuition-related income is largely recognised in March and July at the time of first and second semester enrolments, rather than evenly throughout the year. This shows the impact of enrolment numbers as early as possible, allowing time for decisions to be made about the consequences of variances against income budgets. This phases the University surplus as shown in the graph above, with income being recognised early in the year.

Year to date surplus/(deficit) by function (\$ million):

Full Year		Year to Date				
Last Year	Budget	Actual	Budget	Variance	Last Year	
\$ m	\$ m	\$ m	\$ m	\$ m	\$ m	
209.7	227.2	Teaching	261.9	256.9	5.0	239.4
6.7	3.7	Research	0.4	0.2	0.1	2.5
(2.2)	0.3	Commercial	(2.8)	(2.1)	(0.7)	(2.7)
5.3	1.1	Treasury	0.1	0.3	(0.2)	2.2
(241.2)	(261.2)	Administration	(56.1)	(60.4)	4.3	(56.1)
(21.6)	(28.9)		203.4	194.9	8.5	185.3

Forecast

The forecast deficit of \$28.3 million is \$0.6 million lower than the budgeted 2024 deficit of \$28.9 million.

The budgeted 2024 deficit included a \$14.4 million budget gap of which \$6.7 million has now been achieved.

Forecasts are updated monthly to reflect known and forecast movements in income and expenditure items.

	\$ million
Council Approved 2024 Budget	(28.9)
Changes to Income	
Increase in Net Research Overhead and Surplus Transfers	0.8
Increase in net external commercial, donation income	0.3
Decrease in Performance Based Research Funding	(1.4)
Decrease in college fees and property rents	(2.6)
Decrease in student related income	(3.7)
Changes to Expenditure	
Decrease in depreciation due to 2023 building revaluation	1.4
Scholarships lower than forecast	1.5
Salary savings due to vacant staffing positions	1.0
Partial release of severance provision in Corporate	5.0
Reduced ability to capitalise interest on borrowing	(0.3)
Increase in consumables, sub-contracted and occupancy costs	(1.3)
Current Forecast Deficit	(28.3)
\$7.8 million budget gap, still to be identified for 2024	

Divisional Operating Contribution Summary

	Year to date (\$ millions)			Commentary
	Actual	Budget	Variance	
Academic Divisions				
Commerce	11.1	10.7	0.4	
Health Sciences	132.2	131.9	0.4	
Humanities	26.0	28.0	(2.1)	Unfavourable variance on student related income and lower than expected MOE funding for Education Support Services.
Sciences	39.4	42.4	(3.0)	Unfavourable variance on student related income.
Total Academic Divisions	208.7	213.0	(4.3)	
Other Divisions				
Academic & Student Services	13.0	10.8	2.1	Favourable contract income (which will be offset with expenditure during the year) and salary related costs due to vacant positions.
Campus & Collegiate Life Services	(0.8)	(0.3)	(0.5)	Unfavourable variance related to College and UniFlats occupancy and loss of UniCol summer conferencing income.
Committees	(11.9)	(18.9)	7.0	Favourable variances on doctoral scholarships and consumables.
External Engagement	1.5	0.9	0.6	Additional outreach activity income received offset, in part, with related unbudgeted expenditure
Corporate	(3.5)	(3.8)	0.3	
Financial Services	0.1	0.1	0.1	
Human Resources	0.3	0.1	0.2	
Information Technology Services	(12.2)	(12.1)	(0.1)	
Operations	3.8	3.7	0.1	
Capital Projects	(1.9)	(3.7)	1.8	Favourable timing related variances on IT related projects.
Property Services	2.1	1.6	0.5	Favourable variances on depreciation and consumables.
Research	(0.0)	(0.1)	0.0	
Shared Services	4.3	4.3	0.0	
Vice Chancellor's Office	(0.0)	(0.6)	0.6	Favourable timing related variance of internal grants paid.
Total Other Divisions	(5.3)	(18.1)	12.8	
Grand Total Surplus / (Deficit)	203.4	194.9	8.5	

Treasury

Investment Income

Investment income was \$0.2 million lower than budget related largely to unrealized losses on investments and forex offset in part by higher than budgeted interest received.

Cash balance

Cash on hand was \$6.4 million higher than budget.

Operating cash flows were \$3.6m higher than budget, largely due to lower than budgeted payments to suppliers, offset in part by lower income from student and service fees and higher than budgeted payments to employees.

Net cash outflow from investing was \$34.7 million year to date. This was \$22.6 million lower than budget due to delayed expenditure on capital projects.

Net cash flows from financing activities was \$0.0 million year to date and \$40.6 million lower than budget as a drawdown was not required.

Capital

Total capital expenditure year to date was \$28.2 million. This was \$24.2 million less than budget.

Capital Projects

Major (project budget \$10 million plus) capital project variances were:

Project	Year to Date			Project Life to Date				
	Actual \$ m	Budget \$ m	Variance \$ m	Actual \$ m	Budget \$ m	% spent	Estimate at Completion \$ m	% complete
Christchurch Campus Redevelopment	9.0	20.5	11.5	80.6	240.8	33%	251.4	32%
CAPSc Building Refurbishment	0.9	2.5	1.6	14.6	21.8	67%	21.8	67%
Aquinas Extension	0.7	0.9	0.1	21.9	23.3	94%	23.6	93%
Arana Seismic and Fire	0.5	1.5	1.0	2.2	14.9	15%	14.8	15%
Strategic Space – Plaza and Otago Business School Buildings	2.1	3.5	1.4	6.2	10.4	60%	10.5	60%
Other projects	6.3	10.9	4.6					
Total Major Projects	19.5	39.8	20.4					
Total Divisional Capital	8.7	12.6	3.9					
TOTAL CAPITAL	28.2	52.4	24.2					

Christchurch Campus Redevelopment

- Significant ongoing cost pressures, resulting in increased cost risk profile and estimate at completion, continues to be key focus for the project and steering committee.
- Forecast completion Q1 2026.

CAPSc Building Refurbishment

- Forecast completion of current seismic works, Q3 2024.
- Tender for internal fit-out has returned higher costs than pre-tender estimates. Project commencement August 2024.

Aquinas Extension

- Building works complete and PC issued.
- Staff and students have moved into new link building.
- External works package continues with completion scheduled for late May / early June

Arana Seismic and Fire

- Construction work progressing in line with programme and budget.
- Forecast completion Q4 2024.

Strategic Space – Plaza and Otago Business School Buildings

- Pathway and English Language Centre (PELC) construction progressing towards completion 17th April and occupation commencing 19th April. Project in line with budget.
- Plaza Construction works in procurement with staff move in due July 2024.

Monthly Accounts

For the period ended 31 March 2024



Contents	Page
Statement of Financial Performance	2
Analysis of Consumables	3
Statement of Financial Position	4
Statement of Cash Flows	5
Commerce Financial Performance	6
Health Sciences Financial Performance	7
Humanities Financial Performance	8
Sciences Financial Performance	9
Other Divisions Financial Performance	10
Statement of Capital Expenditure	11
Statement of Capital Works	12

UNIVERSITY OF OTAGO

Statement of Financial Performance

For the period ended 31 March 2024

FULL YEAR		YEAR TO DATE			
PRIOR YEAR	BUDGET	ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Income					
269,900	293,258	203,951	207,228	(3,277)	188,101
63,683	62,816	15,348	15,704	(356)	15,704
3,072	3,216	722	470	252	484
128,622	132,025	86,824	88,564	(1,740)	85,545
45,120	49,332	34,056	31,799	2,257	31,424
5,343	1,125	87	252	(165)	2,164
28,272	28,985	16,355	16,223	132	16,500
168,302	163,443	42,298	40,569	1,729	39,931
11,051	12,074	3,359	3,136	223	3,239
88,824	94,735	20,599	21,341	(742)	19,248
(305)	349	59	51	9	150
811,885	841,357	423,658	425,337	(1,679)	402,490
Expenditure					
241,618	248,435	56,642	56,706	65	56,553
197,020	199,578	48,609	48,230	(379)	47,083
28,947	27,316	7,015	7,148	133	6,853
45,048	44,760	11,323	10,950	(373)	10,092
120,597	133,622	31,136	37,570	6,434	30,686
52,370	57,449	13,086	12,818	(268)	12,999
87,786	98,069	23,232	23,947	715	20,717
55,646	57,620	28,458	32,475	4,017	31,525
4,455	3,429	741	610	(132)	698
833,487	870,278	220,243	230,453	10,210	217,206
(21,602)	(28,921)	203,415	194,884	8,532	185,284
Operating Surplus / (Deficit)					

UNIVERSITY OF OTAGO

Analysis of Consumables and General

For the period ended 31 March 2024

FULL YEAR			YEAR TO DATE			
PRIOR YEAR	BUDGET		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s		\$000s	\$000s	\$000s	\$000s
3,351	3,571	Administration Expenses	734	729	(6)	750
2,324	2,329	Communications Expenses	626	594	(32)	632
6,827	7,379	Equipment Expenses	2,574	3,018	444	2,556
17,244	16,855	Laboratory Expenses	3,163	3,814	651	3,946
20,907	32,741	Computing Expenses	11,658	14,967	3,309	10,235
15,087	13,175	Reference Material Costs	415	836	420	837
14,268	12,642	Travel & Accommodation Expenses	2,542	2,507	(35)	2,770
4,679	5,280	Advertising & Promotion	669	738	69	789
11,586	10,383	Professional, Consulting & Affiliation	3,178	2,874	(304)	2,979
4,542	4,910	Student Related Expenses	1,193	897	(296)	703
2,672	1,654	Corporate Expenses	215	297	82	331
10,326	10,164	Goods For Resale & Catering Expenses	2,135	2,192	58	2,309
6,783	12,538	Other Expenses	2,035	4,108	2,072	1,850
120,597	133,622	Total Consumables and General	31,136	37,570	6,434	30,686

UNIVERSITY OF OTAGO

Statement of Financial Position

As at 31 March 2024

FULL YEAR		YEAR TO DATE			
PRIOR YEAR	BUDGET	ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Assets					
CURRENT ASSETS					
14,893	6,512	12,922	6,512	6,410	58,297
-	-	-	-	-	10,000
48,928	54,456	69,336	71,197	(1,861)	71,803
-	-	130,628	133,913	(3,285)	122,770
20,950	20,025	10,530	10,706	(176)	10,839
1,428	1,634	1,569	1,654	(85)	1,620
86,199	82,628	224,985	223,982	1,003	275,329
INVESTMENTS					
4,379	3,827	4,303	4,225	77	4,572
35,474	36,497	34,926	36,497	(1,571)	36,831
39,853	40,324	39,229	40,723	(1,494)	41,403
FIXED ASSETS					
2,589,005	2,613,252	2,593,882	2,579,570	14,311	2,334,238
2,715,058	2,736,204	2,858,096	2,844,275	13,820	2,650,970
Liabilities					
CURRENT LIABILITIES					
105,000	80,000	-	-	-	-
22,151	26,001	20,478	13,190	7,288	12,817
44,120	38,531	40,160	50,831	(10,671)	38,514
57,115	61,236	56,027	58,663	(2,637)	58,886
3,308	-	-	-	-	-
35,920	33,504	52,059	53,227	(1,168)	51,016
81,039	80,488	81,966	87,302	(5,336)	85,257
7,157	11,124	45,089	46,287	(1,198)	42,295
355,811	330,884	295,779	309,500	(13,722)	288,785
TERM LIABILITIES					
28,155	27,811	27,811	27,811	(0)	27,811
41,750	41,940	41,750	41,940	(190)	40,348
-	123,380	-	40,601	(40,601)	-
69,906	193,131	69,561	110,352	(40,791)	68,158
Equity					
620,328	572,075	596,379	572,075	24,304	616,484
34,354	34,354	34,354	34,354	-	34,354
113,553	136,445	115,900	124,876	(8,976)	117,405
1,542,709	1,498,234	1,542,709	1,498,234	44,474	1,340,500
(21,602)	(28,921)	203,415	194,884	8,532	185,284
2,289,341	2,212,188	2,492,756	2,424,423	68,333	2,294,027
2,715,058	2,736,204	2,858,096	2,844,275	13,820	2,650,970

UNIVERSITY OF OTAGO

Statement of Cashflows

For the period ended 31 March 2024

FULL YEAR		YEAR TO DATE			
PRIOR YEAR	BUDGET	ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Operating Activities					
CASH WAS PROVIDED FROM					
339,016	359,290	89,141	89,489	(347)	83,629
194,851	199,985	148,635	156,759	(8,124)	148,902
281,708	281,553	81,770	84,206	(2,436)	75,645
5,343	1,125	403	252	151	3,311
820,918	841,953	319,950	330,706	(10,756)	311,487
CASH WAS APPLIED TO					
442,062	440,938	98,741	94,450	(4,292)	100,033
310,290	328,756	83,435	102,056	18,620	93,210
752,352	769,694	182,177	196,505	(14,329)	193,243
68,566	72,259	137,773	134,200	3,573	118,244
Net Cash Flows from Operating Activities					
Investing Activities					
CASH WAS PROVIDED FROM					
1,699	465	232	66	166	(24)
131	17,471	26	(337)	362	36
1,830	17,935	257	(271)	528	11
CASH WAS APPLIED TO					
140,776	176,078	35,002	57,034	22,033	30,232
140,776	176,078	35,002	57,034	(22,033)	30,232
(138,946)	(158,143)	(34,744)	(57,305)	22,561	(30,221)
Net Cash Flows from Investing Activities					
Financing Activities					
CASH WAS APPLIED TO					
(105,000)	(203,380)	-	(40,601)	(40,601)	-
(105,000)	(203,380)	-	(40,601)	40,601	-
105,000	203,380	-	40,601	(40,601)	-
Net Cash Flows from Financing Activities					
34,619	117,496	103,029	117,496	(14,468)	88,023
Total Cash Flows					
(19,726)	(110,984)	(90,107)	(110,984)	20,877	(19,726)
14,893	6,512	12,922	6,512	6,410	68,297
Closing Balance					
REPRESENTED BY					
14,893	6,512	12,922	6,512	6,410	68,297
-	-	-	-	-	-
14,893	6,512	12,922	6,512	6,410	68,297

UNIVERSITY OF OTAGO

Division of Commerce

For the period ended 31 March 2024

FULL YEAR		YEAR TO DATE			
PRIOR YEAR	BUDGET	ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Income					
18,053	19,425	10,362	10,123	239	9,189
2,021	1,938	474	485	(10)	498
14,271	14,586	7,429	7,297	132	7,027
6,938	6,907	3,189	3,442	(254)	3,531
166	33	72	19	53	24
1,219	938	320	313	8	368
245	278	49	52	(3)	44
352	469	32	112	(79)	64
1,857	1,383	441	686	(245)	787
45,121	45,957	22,369	22,529	(159)	21,533
Total Income					
Expenditure					
14,316	14,901	3,330	3,556	226	3,381
1,544	1,461	278	361	83	315
1,002	1,052	222	263	40	233
3	7	-	2	2	10
2,810	2,483	671	722	51	763
13	12	3	3	(0)	3
1,965	2,163	536	541	4	492
148	134	35	34	(1)	36
409	336	117	244	126	228
22,211	22,550	5,193	5,725	532	5,462
22,910	23,407	17,176	16,804	373	16,070
Contribution Margin					
Central Costs					
23,991	25,409	6,612	6,612	-	5,998
1,342	1,327	332	332	-	335
-	-	-	-	-	-
(1,390)	(3,329)	(832)	(832)	-	(347)
23,943	23,407	6,112	6,112	-	5,986
(748)	0	11,064	10,692	373	10,156
Net Surplus / (Deficit)					

UNIVERSITY OF OTAGO

Division of Health Sciences

For the period ended 31 March 2024

FULL YEAR		YEAR TO DATE			
PRIOR YEAR	BUDGET	ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Income					
144,330	158,169	125,873	126,140	(267)	114,058
37,454	37,361	9,160	9,340	(180)	9,268
3,072	3,216	722	470	252	484
55,859	57,912	44,319	44,719	(400)	42,335
20,794	24,703	19,700	18,914	786	17,181
6,087	6,754	2,099	2,093	6	2,210
113,281	108,800	28,614	26,946	1,668	28,024
4,966	5,195	1,713	1,427	285	1,494
15,881	16,504	3,708	3,663	45	3,516
369	198	44	14	31	43
129,327	121,532	43,901	43,421	480	50,893
531,421	540,344	279,853	277,147	2,705	269,506
Total Income					
Expenditure					
139,813	140,829	33,293	33,559	266	33,024
29,451	25,936	6,643	6,249	(393)	6,798
11,251	11,008	2,874	2,755	(119)	2,716
26,002	25,279	7,044	5,974	(1,070)	6,312
151,349	144,638	47,756	47,707	(49)	54,382
1,129	372	260	(55)	(315)	185
35,380	36,222	9,246	9,310	64	8,867
10,344	9,646	2,510	2,464	(46)	2,555
7,542	6,226	3,016	2,347	(669)	2,960
0	-	0	-	(0)	0
412,261	400,157	112,641	110,309	(2,332)	117,800
119,160	140,187	167,212	166,839	373	151,706
Contribution Margin					
Central Costs					
130,697	136,986	34,187	34,187	-	32,674
12,159	12,537	3,134	3,134	-	3,040
-	-	-	-	-	-
(14,959)	(9,336)	(2,334)	(2,334)	-	(3,740)
127,896	140,187	34,987	34,987	-	31,974
(8,736)	(0)	132,225	131,852	373	119,732
Net Surplus / (Deficit)					

UNIVERSITY OF OTAGO

Division of Humanities

For the period ended 31 March 2024

FULL YEAR		YEAR TO DATE			
PRIOR YEAR	BUDGET	ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Income					
40,240	42,276	24,153	25,565	(1,412)	23,910
6,907	6,679	1,627	1,670	(43)	1,697
27,806	27,908	16,213	17,058	(846)	16,989
6,648	7,903	4,616	3,595	1,021	3,417
648	391	168	133	35	310
12,507	12,800	2,593	3,185	(591)	1,959
2,609	3,305	695	705	(10)	656
3,736	3,901	274	1,251	(978)	1,216
7	8	6	2	5	6
7,027	6,145	2,397	2,053	344	2,675
108,135	111,315	52,743	55,217	(2,474)	52,834
Total Income					
Expenditure					
42,642	41,307	9,304	9,425	122	9,879
2,378	2,845	527	680	153	584
3,011	2,812	659	778	120	840
4,294	3,974	724	1,092	369	382
8,624	8,412	2,474	2,054	(420)	2,346
177	184	29	42	12	41
6,514	6,936	1,712	1,734	22	1,645
668	637	155	160	4	165
1,286	1,417	430	464	34	494
0	-	-	-	-	0
69,594	68,523	16,015	16,431	415	16,375
38,541	42,792	36,728	38,786	(2,059)	36,459
Contribution Margin					
Central Costs					
52,667	54,233	13,638	13,638	-	13,167
3,122	3,143	786	786	-	780
-	-	-	-	-	-
(9,452)	(14,584)	(3,646)	(3,646)	-	(2,363)
46,337	42,792	10,777	10,777	-	11,584
(7,796)	0	25,950	28,009	(2,059)	24,875
Net Surplus / (Deficit)					

UNIVERSITY OF OTAGO

Division of Sciences

For the period ended 31 March 2024

FULL YEAR		YEAR TO DATE			
PRIOR YEAR	BUDGET	ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Income					
64,418	69,853	42,443	44,199	(1,755)	39,929
16,971	16,535	4,013	4,134	(121)	4,162
29,772	30,659	18,444	19,041	(597)	18,530
8,966	10,320	5,762	6,199	(437)	5,543
532	181	53	51	2	133
40,723	40,492	10,606	10,047	559	9,419
557	669	29	117	(87)	94
1,220	755	235	164	72	324
41	143	38	35	3	2
33,746	33,239	9,365	9,297	68	9,612
196,946	202,846	90,989	93,283	(2,293)	87,749
Expenditure					
49,310	48,248	12,044	11,553	(491)	11,636
7,446	6,424	1,817	1,589	(228)	1,777
3,822	3,379	912	897	(15)	902
10,310	10,931	2,377	2,725	348	2,283
39,411	40,558	10,504	10,359	(145)	9,836
444	213	86	67	(19)	81
15,427	17,413	4,342	4,353	11	3,849
3,579	3,309	878	823	(55)	847
4,183	4,685	1,492	1,400	(93)	1,551
0	-	0	-	(0)	0
133,932	135,160	34,451	33,765	(686)	32,763
63,015	67,685	56,538	59,518	(2,980)	54,986
Central Costs					
61,845	64,301	16,262	16,262	-	15,461
5,009	5,066	1,266	1,266	-	1,252
-	-	-	-	-	-
2,181	(1,682)	(420)	(420)	-	545
69,035	67,685	17,108	17,108	-	17,259
(6,306)	(0)	39,430	42,410	(2,980)	37,656

UNIVERSITY OF OTAGO

Statement of Cost of Service Divisions

For the period ended 31 March 2024

FULL YEAR		YEAR TO DATE			
PRIOR YEAR	BUDGET	ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Income					
2,859	3,535	1,120	1,201	(81)	1,014
329	303	74	76	(2)	80
915	960	419	449	(30)	665
1,775	(500)	790	(351)	1,141	1,752
5,343	1,125	87	252	(165)	2,164
20,840	21,626	13,963	13,928	35	13,823
572	412	164	79	85	160
2,674	2,627	873	835	38	950
67,635	73,106	16,349	16,151	199	14,128
(721)	-	(30)	-	(30)	99
160,223	174,862	43,323	44,005	(682)	39,566
262,443	278,056	77,132	76,623	509	74,401
Total Income					
Expenditure					
7,503	15,118	1,696	1,792	95	1,568
159,799	166,613	39,655	40,300	646	38,439
10,729	9,790	2,553	2,651	98	2,374
4,439	4,569	1,178	1,157	(21)	1,105
103,161	115,622	29,883	35,945	6,062	30,427
60,842	67,694	15,345	15,518	173	15,366
61,470	68,913	17,264	17,228	(36)	14,958
73,047	84,343	19,654	20,466	812	17,113
42,226	44,956	23,402	28,020	4,618	26,291
4,455	3,429	741	610	(132)	698
527,670	581,048	151,370	163,686	12,316	148,339
(265,227)	(302,992)	(74,238)	(87,063)	12,825	(73,938)
Contribution Margin					
Central Costs					
(269,200)	(280,929)	(70,699)	(70,699)	-	(67,300)
(21,631)	(22,073)	(5,518)	(5,518)	-	(5,408)
-	-	-	-	-	-
23,620	28,931	7,233	7,233	-	5,905
(267,211)	(274,071)	(68,984)	(68,984)	-	(66,803)
1,984	(28,921)	(5,254)	(18,079)	12,825	(7,135)
Net Surplus / (Deficit)					
Division Breakdown					
(2,149)	974	(808)	(316)	(492)	(1,878)
(5,353)	(4,539)	12,971	10,830	2,141	12,884
6,674	(0)	(11,905)	(18,922)	7,017	(16,932)
(1,254)	(23,254)	(3,527)	(3,843)	316	1,777
309	(0)	1,480	871	609	1,580
(129)	(0)	130	77	53	(16)
161	(0)	268	90	178	139
(17,292)	(18,078)	(12,162)	(12,057)	(105)	(10,448)
15,704	14,702	3,772	3,656	116	3,799
3,413	0	2,124	1,608	516	608
(572)	(452)	(29)	(72)	42	(13)
14,700	18,078	4,329	4,322	7	4,111
(1,544)	(1,650)	(18)	(649)	631	(710)
(10,684)	(14,702)	(1,879)	(3,675)	1,796	(2,035)
1,984	(28,921)	(5,254)	(18,079)	12,825	(7,135)
Net Surplus / (Deficit)					

UNIVERSITY OF OTAGO

Statement of Capital Expenditure

For the period ended 31 March 2024

FULL YEAR		YEAR TO DATE			
PRIOR YEAR	BUDGET	ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Land & Buildings					
100,186	135,135	18,877	38,890	20,014	16,618
DIVISIONAL LAND & BUILDINGS					
574	1,866	20	1,845	1,825	301
613	500	40	40	(0)	8
-	(1,000)	-	-	-	-
1	-	3	-	(3)	3
25	-	-	-	-	16
1,213	1,366	64	1,885	1,821	328
101,399	136,501	18,941	40,775	21,835	16,946
Furniture & Equipment					
781	-	-	-	-	(2)
2,838	1,617	384	404	20	568
DIVISIONAL FURNITURE & EQUIPMENT					
13,730	16,692	4,442	6,910	2,468	2,263
1,056	1,995	118	553	435	208
1	-	-	-	-	1
25	15	3	3	(1)	14
-	(7,000)	-	-	-	-
5,299	8,358	841	881	40	929
357	495	79	54	(25)	56
3,849	3,041	491	622	131	1,021
24,317	23,596	5,973	9,023	3,050	4,492
27,936	25,213	6,358	9,428	3,070	5,058
Software & Systems					
2,508	2,150	211	537	327	346
DIVISIONAL SOFTWARE & SYSTEMS					
10,437	13,589	1,698	1,015	(684)	1,478
-	(2,000)	-	-	-	-
49	48	0	18	17	22
-	-	0	-	(0)	-
10,485	11,637	1,699	1,033	(667)	1,500
12,993	13,787	1,910	1,570	(340)	1,847
Library Books & Periodicals					
-	-	-	-	-	-
2,441	2,506	966	635	(330)	978
2,441	2,506	966	635	(330)	978
144,770	178,007	28,174	52,409	24,234	24,828

UNIVERSITY OF OTAGO

Statement of Capital Works

For the period ended 31 March 2024

FULL YEAR		YEAR TO DATE			
PRIOR YEAR	BUDGET	ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
CDC Capex					
APPROVED BUILDING PROJECTS					
17	-	-	-	-	17
14,590	994	746	894	148	2,181
1,388	11,981	452	1,501	1,049	141
(2)	-	-	-	-	-
33,379	80,012	9,019	20,538	11,519	3,478
673	-	-	-	-	118
5,696	7,968	889	2,507	1,619	523
271	-	3	-	(3)	89
1	-	-	-	-	(2)
5	-	-	-	-	5
79	500	17	125	108	-
20,698	363	1,209	36	(1,174)	5,407
6	-	-	-	-	102
283	-	6	-	(6)	14
285	-	275	-	(275)	101
-	400	-	100	100	-
4	-	-	-	-	0
3,893	6,230	2,080	3,526	1,446	171
292	-	-	-	-	176
309	83	10	83	73	13
-	3,300	-	825	825	-
138	-	-	-	-	-
38	-	-	-	-	(4)
5,128	5,407	1,361	994	(368)	412
1,643	1,672	1,216	1,672	456	(26)
(10)	-	-	-	-	(10)
88,804	118,909	17,284	32,801	15,517	12,907
NEW BUILDINGS					
-	-	-	-	-	-
APPROVED IT PROJECTS					
-	1,117	-	279	279	-
7	-	-	-	-	-
-	-	-	-	-	13
6	-	-	-	-	11
-	-	-	-	-	21
0	-	-	-	-	0

UNIVERSITY OF OTAGO

Statement of Capital Works

For the period ended 31 March 2024

FULL YEAR			YEAR TO DATE			
PRIOR YEAR	BUDGET		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s		\$000s	\$000s	\$000s	\$000s
220	-	OURDrive Cloud Migration	-	-	-	-
26	-	Purchasing System Enhancement	-	-	-	18
457	506	Standard University Desktop Image (SUDI)	92	233	141	-
-	-	Student Management System Enhancements	-	-	-	269
2	-	Web Refresh	-	-	-	-
718	1,623		92	512	420	333
89,522	120,532	Total CDC Capex	17,376	33,313	15,937	13,240
		Capital Portion of R&M Budgets				
2,282	2,000	Statutory Projects	45	615	570	298
179	-	Adaption Projects	4	-	(4)	26
13,549	15,126	Preventative Maintenance	2,047	5,700	3,653	3,967
16,010	17,126	Total Capital Portion of R&M Budgets	2,096	6,314	4,218	4,291
		Available Funding for Unapproved Projects				
-	1,244	CDC - ICT Projects available funds	-	205	205	-
-	1,244	Total Available Funding for Unapproved Projects	-	205	205	-
105,532	138,902	Capital Works Additions to Fixed Assets	19,472	39,832	20,360	17,532



Capital Development Committee – Campus Development and ITS Portfolio Report Part A

University Operations

Project Management

Campus and Collegiate Life Services | Campus Development | Chief Operating Officer
Health and Safety Compliance | Information Technology Services | Property Services
Risk, Assurance and Compliance | Shared Services | Sustainability



University of Otago | PO Box 56 | Dunedin 9054 | New Zealand

Enable | Engage | Experience

2024 Otago University Construction Portfolio 10/04/2024

ID	Fund Source	Project Name	Current Stage	Portfolio Category	Current Overall Status Flag	Last Month Overall Status Flag	Business Case Approved	Practical Completion	All Years Original Approved Budget	All Years Revised Approved Budget	All Years Actuals	All Years EAC - Actuals plus Forecast
In Flight									\$406,350	\$448,247	\$247,464	\$450,857
190	CDC Projects - Construction	Union Court / Science 3 - Divisional Office Relocation	Adopt	Health & Safety / Compliance	Green - As Planned	Green - As Planned	Actual 09/12/20	Actual 08/07/22	\$4,637	\$4,637	\$4,946	\$4,996
162	CDC Projects - Construction	UOC Campus Redevelopment (UOCCR)	Deliver	Service / Asset Expansion	Amber - Managed	Amber - Managed	Actual 11/09/18	Forecast 31/03/26	\$178,305	\$233,931	\$80,616	\$252,681
174	CDC Projects - Construction	Te Rangihiroa Replacement	Deliver	Service / Asset Expansion	Green - As Planned	Green - As Planned	Actual 08/10/19	Actual 13/09/23	\$104,727	\$104,727	\$100,930	\$102,210
273	CDC Projects - Construction	Aquinas Extension	Deliver	Service / Asset Expansion	Amber - Managed	Red - Escalation	Actual 09/11/21	Actual 22/01/24	\$19,079	\$23,342	\$21,944	\$23,664
188	CDC Projects - Construction	Science 3 Sprinkler	Deliver	Health & Safety / Compliance	Green - As Planned	Green - As Planned	Actual 21/04/20	Forecast 30/04/24	\$3,887	\$3,887	\$2,736	\$2,836
196	CDC Projects - Construction	CApSc Building	Plan	Health & Safety / Compliance	Green - As Planned	Green - As Planned	Actual 13/10/20	Forecast 16/07/24	\$44,290	\$21,752	\$14,601	\$21,752
177	CDC Projects - Construction	Arana Seismic / Fire	Plan	Health & Safety / Compliance	Green - As Planned	Green - As Planned	Actual 14/03/22	Forecast 18/12/24	\$14,850	\$14,850	\$2,195	\$14,850
381	CDC Projects - Construction	Strategic Space Project - University Plaza and Otago Business School	Plan	Asset Preservation	Green - As Planned	Green - As Planned	Actual 29/11/22	Forecast 01/07/24	\$10,368	\$10,368	\$6,158	\$10,368
377	CDC Projects - Construction	UOW Lecture Theatre Strengthening	Plan	Health & Safety / Compliance	Green - As Planned	Green - As Planned	Actual 11/10/22	Actual 17/01/24	\$11,000	\$11,000	\$7,173	\$9,240
382	CDC Projects - Construction	UOW Link Block Further Adaptions	Plan	Health & Safety / Compliance	Green - As Planned	Green - As Planned	Actual 03/04/23	Actual 17/01/24	\$5,254	\$6,252	\$3,418	\$5,468
166	CDC Projects - Construction	Häkitekura	Plan	Service / Asset Expansion	Amber - Managed	Amber - Managed	Actual 12/11/19	TBD	\$9,723	\$13,271	\$2,629	\$2,629
392	CDC Projects - Construction	Workplaces of The Future	Plans / Reports /	Construction Other	Green - As Planned	Green - As Planned		TBD	\$155	\$155	\$120	\$162
413	OPEX	Signage and Wayfinding	Plans / Reports /	Construction Other				TBD	\$75	\$75		
Assessment									\$445	\$445	\$135	\$406
396	CDC Projects - Construction	UOW Academic Block Re-strengthening	Evaluate	Service / Asset Expansion	Amber - Managed	Green - As Planned	Forecast 31/07/24	TBD	\$400	\$400	\$129	\$400
TOTAL: CDC Projects - Construction									\$442,696	\$484,592	\$249,821	\$453,585

2024 Otago University ITS Portfolio 10/04/2024

ID	Fund Source	Project Name	Current Stage	Portfolio Category	Current Overall Status Flag	Last Month Overall Status Flag	Business Case Approved	Practical Completion	All Years Original Approved Budget	All Years Revised Approved Budget	All Years Actuals	All Years EAC - Actuals plus Forecast
In Flight									\$14,215	\$16,987	\$9,679	\$15,335
213	CDC Projects - IT & Strategic	Property+	Deliver	Facilities & Property Management	Green - As Planned	Green - As Planned	Actual 08/06/21	Forecast 29/11/24	\$4,281	\$6,929	\$4,284	\$6,918
93	CDC Projects - IT & Strategic	Otago Research Information System (ORIS)	Deliver	Research	Amber - Managed	Green - As Planned	Actual 23/11/22	Forecast 24/06/24	\$2,773	\$2,773	\$1,998	\$2,488
330	CDC Projects - IT & Strategic	SIEM/SOC	Deliver	Information Management	Green - As Planned	Green - As Planned	Actual 27/02/23	Forecast 28/06/24	\$1,511	\$1,531	\$1,378	\$1,482
92	CDC Projects - IT & Strategic	Research Outputs Management	Deliver	Research	Green - As Planned	Green - As Planned	Actual 12/09/22	Forecast 31/07/24	\$762	\$762	\$228	\$541
333	CDC Projects - Construction	UOW Access Management Upgrade	Deliver	Facilities & Property Management	Green - As Planned	Green - As Planned	Actual 28/11/22	Actual 22/12/23	\$288	\$288	\$141	\$241
60	CDC Projects - IT & Strategic	Otago Digital Workspaces	Plan	Information & Communication Technology Management	Amber - Managed	Amber - Managed	Actual 11/04/22	Forecast 05/12/24	\$3,962	\$4,065	\$1,358	\$3,372
384	CDC Projects - IT & Strategic	Cyber Security Immediate Works	Funding Pool	Information Management					\$339	\$339	\$293	\$293
Assessment									\$197	\$197	\$62	\$82
365	CDC Projects - IT & Strategic	Body Bequest Database	Evaluate	Learning & Teaching			Forecast 25/07/24	TBD	\$59	\$59	\$45	\$56
252	CDC Projects - IT & Strategic	IT Asset & Application Management	Evaluate	Information & Communication Technology Management			TBD	TBD	\$55	\$55	\$17	\$17
78	CDC Projects - IT & Strategic	Identity Access Management - IDaas Identity System	Evaluate	Information Management			Forecast 25/10/24	TBD				\$8
339	CDC Projects - IT & Strategic	Student Health, Wellbeing & Pastoral Care	Evaluate	Learning & Teaching			TBD	TBD				
403	CDC Projects - IT & Strategic	Curriculum Management	Evaluate	Learning & Teaching			TBD	TBD	\$83	\$83		
404	CDC Projects - IT & Strategic	Student Exchange & Mobility	Evaluate	Learning & Teaching			TBD	TBD				
TOTAL: CDC Projects - ITS									\$14,176	\$16,948	\$9,628	\$15,204

2024 Otago University Strategic Portfolio 10/04/2024

ID	Fund Source	Project Name	Current Stage	Portfolio Category	Current Overall Status Flag	Last Month Overall Status Flag	Business Case Approved	Practical Completion	All Years Original Approved Budget	All Years Revised Approved Budget	All Years Actuals	All Years EAC - Actuals plus Forecast
In Flight									\$24,588	\$26,828	\$11,596	\$25,142
334	CDC Projects - IT & Strategic	Web Transformation Phase 1: Transition	Adopt	Marketing Management	Green - As Planned	Green - As Planned	Actual 11/10/22	Actual 23/11/23	\$8,435	\$3,412	\$3,607	\$3,607
282	CDC Projects - IT & Strategic	CRSM Phase 2 - Service Management Foundation	Deliver	Business Capability Management	Amber - Managed	Amber - Managed	Actual 21/04/20	Actual 31/08/22	\$4,567	\$6,808	\$6,389	\$6,549
401	CDC Projects - IT & Strategic	Web Transformation Phase 2: Transform	Deliver	Marketing Management	Green - As Planned	Green - As Planned	Actual 11/10/22	Forecast 24/01/25		\$5,023	\$224	\$2,736
357	CDC Projects - IT & Strategic	Dental Hospital Improvement Project	Deliver	Supporting Services	Amber - Managed	Amber - Managed	Actual 27/02/23	Actual 31/03/24	\$1,975	\$1,975	\$978	\$1,363
246	CDC Projects - Additional	Air Travel	Plan	Facilities & Property Management	Amber - Managed	Amber - Managed	Actual 29/11/22	Forecast 31/10/27	\$9,125	\$9,125	\$214	\$8,456
202	CDC Projects - Additional	Net Zero Carbon	Funding Pool	Facilities & Property Management					\$485	\$485	\$106	\$2,231
Assessment									\$229	\$229	\$121	\$121
335	CDC Projects - IT & Strategic	Digital Learning Environment (DLE)	Evaluate	Learning & Teaching			Forecast 30/09/24	TBD	\$154	\$154	\$85	\$85
225	CDC Projects - IT & Strategic	Course and Programme Scheduling	Evaluate	Learning & Teaching			TBD	TBD			\$27	\$27
385	CDC Projects - IT & Strategic	Hazardous Goods	Evaluate	Governance, Risk & Compliance	Green - As Planned	Green - As Planned	Actual 11/12/23	TBD	\$75	\$75	\$9	\$9
412	CDC Projects - IT & Strategic	Enterprise Data Capability	Concept	Business Capability Management								
TOTAL: CDC Projects - Strategic									\$15,206	\$17,447	\$11,397	\$14,576
TOTAL: CDC Projects - Additional Approved									\$9,610	\$9,610	\$320	\$10,687



Vice-Chancellor's Report to the University Council

Part 1

8 May 2024

Topical Issues

Tuakiritaka launch

The University of Otago officially launched its new brand at a ceremony on 1 May. About 300 members of the University community and mana whenua gathered as the new signage was revealed. The change is a visible marker on the University's path to becoming Te Tiriti-led and achieving the wider objectives in Vision 2040.

Te Kapa o Rukutia - Waitaha Regional Competition April 2024

Established in February 2024 and supported by the Office of Māori Development, Te Kapa o Rukutia performed at the Waitaha Regional Kapa Haka Competition in Christchurch on 27 April. Consisting of University staff and students, Te Kapa o Rukutia's performance was exciting and innovative and brought together expertise from across our University campus.

Anzac Day service

The University of Otago Student Union's Anzac Day service was one of many ceremonies paying tribute to the bravery and selflessness of those who served. The service was led by OUSA President Keegan Wells, and included speakers from students and staff across the University, Dunedin Mayor Jules Radich, and karakia and blessing by Māori Chaplain Rev Shari Roy.

Divisional Updates

Health Sciences

- This year's Moana Nui Festival saw 19 Pacific medical taura performing free health assessments for the Pacific community at the WellSouth health promotion booth. Students at various stages of their medical studies were supervised by local Pacific clinicians as they developed an understanding of the long-term conditions affecting Pacific communities.
- The School of Pharmacy is celebrating the completion of its inaugural 'Pharmacist Prescriber Pathway Workshop'. Pharmacists from across New Zealand gathered in Dunedin at the end of February to learn practical health assessment skills as part of their qualification.

Sciences

- Tuia i Hawaiki, tuia i te Uru (Science Wānanga) has delivered two noho marae this year. The first at Rāwhitiroa Marae, and the second at Oparure Marae in Maniapoto. These were attended by Year 7-



VICE-CHANCELLOR'S OFFICE

Vice-Chancellor's Report to the University Council

Part 1

10 rangitahi Māori who participated in science activities run by the Zoology, Chemistry, and Genetics departments and Te Whai Ao – Dodd Walls Centre.

- The Office of the Prime Minister's Chief Science Advisor, in partnership with the University of Otago Research and Enterprise Office and the Australasian Research Managers Society, held a special 4.5-hour interactive workshop on-campus on 16 April. The workshop's goal was to improve engagement between researchers and the public sector.

Humanities

- In March, Otago's STARlab hosted four prominent U.S. academics in Aotearoa as part of the U.S. State Department funded initiative, "Social Work, Social Entrepreneurship, and Social Innovation: Establishing an Interdisciplinary Practice".

Commerce

- Otago ranks 44th in the world for Hospitality and Leisure Management (an outstanding achievement given that the QS World Rankings feature 1,500 institutions across 104 locations). These results reflect the Department of Tourism's continued strength in exploring all aspects of the tourism industry, and the calibre of its academic and teaching staff.

Volunteering and Social Impact

- An inaugural student and staff community volunteer day successfully took place on Friday 3 May. This was organised by UniCrew, Social Impact Studio, and OUSA. 152 Volunteers went out to 11 different community organisations across Ōtepoti, contributing 456 social impact hours.



Vice-Chancellor's Report to the University Council

Part 1

Upcoming Events

May Graduation Ceremonies:

Saturday 11 May	1.00 pm	Arts, Education, Music, Teaching, Theology and BSc	Melissa Lama 2022 OUSA President
Saturday 11 May	4.00 pm	Applied Science, Biomedical Sciences, Health Sciences, Dentistry, Medicine, Pharmacy, Physiotherapy, Medical Laboratory Science, Radiation Therapy and Law	Professor Dato' Dr MD Amin Bin MD Taff Vice-Chancellor Universiti Pendidikan Sultan Idris Malaysia
Saturday 18 May	1.00 pm	Commerce, BComSc, BACom and Surveying	Mr Kirk Hope Chief Executive Business New Zealand
Saturday 18 May	4.00 pm	Science	Cameron Bagrie Independent Economist

Inaugural Professorial Lectures

30 May 2024	Professor Natalie Hughes, School of Pharmacy
16 July 2024	Professor Rose Richards, Centre for Pacific Health and Acting Director, Office of Pacific Development
18 July 2024	Professor Tony Moore, Surveying
23 July 2024	Professor Shyamal Das, Pharmacy
25 July 2024	Professor Angela Wanhalla, History
30 July 2024	Professor Andrew Gorman, Geology

Awards and Recognition – Celebrating Excellence

Prime Minister's Science Prize

The University of Otago's Hereditary Diffuse Gastric Cancer Research Group led by Professor Parry Guilford has received the Te Pūiaki Putaiao Matua Te Pirimia Prime Minister's Science Prize for 2023. The group, known for discovering the gene which causes inherited stomach cancer, was recognised for the significant impact it has had on the treatment and management of the disease, both in New Zealand and internationally.



VICE-CHANCELLOR'S OFFICE

Vice-Chancellor's Report to the University Council

Part 1

Ngā Ahurei a Te Apārangi Fellows

Twenty-two new Ngā Ahurei a Te Apārangi Fellows and Ngā Ahurei Honore a Te Apārangi Honorary Fellows have been elected to the Academy of the Royal Society Te Apārangi. University of Otago academics awarded Fellowships are Professor Michelle Glass (Biomedical Sciences), Professor Claudine Stirling (Geology), and Professor David Grattan (Centre for Neuroendocrinology).

Richard Kammann Wellbeing Prize

The Richard Kammann Wellbeing Prize has been awarded to two Otago Students this year – Ella Creagh for her research into physical exercise support for marginalised community members and Fran van Beusekom for his Masters research into the impact the material and social world has on neurodivergent people.

National Project Management Office of the Year Award

A strong focus on ensuring projects deliver their expected benefits has helped Otago's Enterprise Project Management Office become national PMO of the year. It stood out from the pack by being one of the few actively developing benefits realisation, say the judges of the Project Management Institute of New Zealand 2024 awards.

Emerging Rural Educator

Programme leader of the Health NZ funded Tai o Poutini Interprofessional Education programme, Sue Donaldson, has been awarded the 'Emerging Rural Educator' prize at this year's National Rural Health Conference. The Interprofessional Education Programme brings together students from diverse backgrounds, including medicine, nursing, and allied health professions, to create a learning environment that mirrors real-world healthcare settings.



OFFICE OF THE REGISTRAR
& SECRETARY TO THE
COUNCIL

*Te Tari o Te Pouroki me
te Kaituhi ki te Kaunihera*

Submission Type

- For Decision
- For Discussion
- For Information
- For Action

Pathway

- SLT
- CDC
- F&B
- Council

MEMORANDUM/MANATU

To/Ki a: Members of Council

From/Nā: Deputy Secretary to the Council

CC/ He kapa mā:

Date/Te rā: 3 May 2024

Re/Te Kaupapa: Award of the Title – Emeritus Professor

To ratify the decision made by the University Council by email resolution in April 2024 to award the title of Emeritus Professor to Hallie Buckley (Department of Anatomy, School of Biomedical Sciences, Division of Health Sciences).

Memorandum / Manatu

Office of the Chief Operating Officer



		Submission Type		Pathway	
To / Kia:	Vice-Chancellor and SLT members	For Decision	<input type="checkbox"/>	VC	<input type="checkbox"/>
From / Nā:	Stephen Willis	For Discussion	<input type="checkbox"/>	SLT	<input checked="" type="checkbox"/>
Department:	Operations Group	For Information	<input checked="" type="checkbox"/>	CDC	<input type="checkbox"/>
		Other:		Audit & Risk	<input type="checkbox"/>
Date / Te rā:	2 nd May 2024			People and Culture	<input type="checkbox"/>
Subject / Te Kaupapa:	Ti Kōuka 2030: Update report (2024)			Finance & Budget	<input type="checkbox"/>
				Health & Safety	<input type="checkbox"/>
				Treaty of Waitangi	<input type="checkbox"/>
				Strategy & Planning	<input type="checkbox"/>
				Senate	<input type="checkbox"/>
				Council	<input checked="" type="checkbox"/>
				Other:	

Please find attached the first Ti Kōuka 2030 update report from the Office of Sustainability.

As this is the first report of its type, your feedback on the report would be appreciated.

When Ti Kōuka was approved by the SLT bi-annual progress reports were requested. As such, the next update will be available in October.

Stephen Willis

Chief Operating Officer

Attachments:

Ti Kōuka 2030 Sustainability Update 2024

TĪ KŌUKA 2030

SUSTAINABILITY UPDATE 2024



Toitū te Taiao
Sustainability Office

EXECUTIVE SUMMARY

If we were to encapsulate this report in one sentence it would read something like *'incredible progress due to hard work and collaboration between so many groups, but lots more to do'*.

KA HAU TE TĪ : REGIONAL AND GLOBAL IMPACT

We are performing well in international and regional rankings and prizes in relation to our contribution to sustainability. We have maintained a position in the top 5% of Universities globally for sustainability.

HE ORAKA KAI TE RUA TĪ: SUSTAINABLE OPERATIONS

We have achieved significant gains in our Net Zero 2030 journey, but face challenges in student travel emissions and emissions from food due to anticipated increases in both domestic and international student numbers, and in staff air travel as we have come out of COVID restrictions. We are progressing our planning for future climate risks in collaboration across the whole tertiary education sector. We continue to pursue an agreement to allow us to undertake our own carbon insetting project. We have achieved reductions in total waste above expectation, but have not made sufficient progress on improving the percentage of waste which is diverted from landfill. There are a number of initiatives in place to create a more circular student economy to progress this goal, including specifically addressing food waste.

WHĀIA TE ARA TĪ: LEADERSHIP AND GOVERNANCE FOR SUSTAINABILITY

We are making good progress in integrating Tī Kōuka 2030 into our strategic planning at both institutional (Pae Tata) and local levels (divisional and departmental planning). Our commitment to green building and energy efficiency is leading change across the sector. Our procurement practice is increasingly influencing change in our supply chain.

TE PUAKA TĪ, HE TOHU RAUMATI: EDUCATION FOR SUSTAINABILITY

We are continuing to innovate to create graduates with the capabilities to lead sustainability change through integration of sustainability into curriculum, relevant graduate attributes, and through the wider Otago experience.

There are many examples of papers and programmes that are leading the way for our education for sustainability aspirations.

A series of initiatives are in place to promote sustainable living, sustainable learning, and connection to community opportunities.

More mapping needs to be done to fully understand our contribution, and set targets to increase that contribution.

E KORE E RIRO, HE TĪ TĀMŌRE: RESEARCH FOR SUSTAINABILITY

Research for sustainability has been recognised as one of our research strengths.

There are many research groups successfully addressing sustainability issues in a wide range of contexts.

Our research is well connected to policy and decision makers.

CONTENTS

- 7 OVERVIEW
- 8 READING THIS REPORT
- 9 TĪ KŌUKA 2030: THE SUSTAINABILITY STRATEGIC FRAMEWORK

KA HAU TE TĪ : REGIONAL AND GLOBAL IMPACT

- 12 INTERNATIONAL RANKINGS OVERVIEW
- 13 QS SUSTAINABILITY RANKING 2024
- 14 T.H.E. IMPACT RANKING 2023
- 17 THE GREEN GOWN AWARDS (2021-2023)

HE ORAKA KAI TE RUA TĪ: SUSTAINABLE OPERATIONS

- 20 CLIMATE ACTION
- 25 CLIMATE RISK
- 30 WASTE MINIMISATION

WHĀIA TE ARA TĪ: LEADERSHIP AND GOVERNANCE FOR SUSTAINABILITY

- 42 STRATEGIC PLANNING
- 43 GREEN BUILDING
- 44 ENERGY INNOVATION
- 45 SUSTAINABLE PROCUREMENT
- 48 MODERN SLAVERY AND FAIR TRADE

TE PUAKA TĪ, HE TOHU RAUMATI: EDUCATION FOR SUSTAINABILITY

52 INTEGRATION

53 INCREASING DEMAND

54 INDUSTRY ALIGNMENT

55 SUSTAINABILITY ATTRIBUTES

56 SUSTAINABILITY NEIGHBOURHOODS

57 SOCIAL IMPACT STUDIO

58 TĪ KŌUKA ORA

59 PŪHAU ANA TE RĀ

E KORE E RIRO, HE TĪ TĀMORE: RESEARCH FOR SUSTAINABILITY

62 HE TIHI O RAKAHAU

63 INFLUENCE OF SUSTAINABILITY RESEARCH

**Ko te pae tawhiti whāia kia tata,
ko te pae tata, whakamaua kia tina.**

**Seek distant horizons and draw them near,
pursue and grasp the near horizon.**

OVERVIEW

This report is a snapshot of sustainability activity taking place across the University of Otago. It is not intended to be a comprehensive account of all activity, but rather an indication of progress, challenges, and main areas of work. In particular there is more work to do to better capture the contribution from teaching and research to our sustainability aspirations.

During the final round of consultation on Tī Kōuka 2030, a materiality survey was undertaken. This identified the themes of most interest to the University community, and has informed the topics reported on here. Therefore, not all elements of Tī Kōuka are reported in individually or to the same extent.

The report provides an update on our progress against international rankings, climate action, energy use, buildings and infrastructure, sustainable procurement, and education for sustainability. Each theme is positioned within the most relevant element of Tī Kōuka, although it should be noted that the complex and interconnected nature of sustainability means they could equally sit in many different positions.

READING THIS REPORT

This report is organised around several elements of Tī Kōuka 2030, with more specific areas detailed within those areas. Each section begins with an extract from Tī Kōuka 2030 which unpacks the kaupapa of that element, and the full vision in relation to that element in 2030.

The order of the sections is based on the feedback received in consultation. The topics that stakeholders saw as most material are listed first.

This is our first Tī Kōuka 2030 Sustainability update, and we know we will not have captured all of the incredible actions that staff and students are taking to drive us to a more sustainable future. If there is something you think should be in the next report, please get in touch (sustainability@otago.ac.nz).

TĪ KŌUKA

The sustainability strategic framework
2022-2030

Te puaka tī, he tohu raumati

Education for sustainability

E kore e riro, he tī tāmōre

Research for sustainability

Whāia te ara tī

Leadership and governance for sustainability

He oraka kai te rua tī

Sustainable operations

Te tī e wana ake

Regenerative approach

Ka hau te tī

Regional and global impact

Te tī ka rito

Innovation

KA HAU TE TĪ

Regional and global impact

The tī is renowned. Hau has many meanings, the initial meaning is to be famous or well known, this links Tī Kōuka to the other cabbage trees around the world. Another meaning of hau is 'wind', that the seeds of the tī kōuka are dispersed around the world on the wind. Another translation is 'vitality'. The tī kōuka is all of these things.

A vision for regional and global impact in 2030

We work in Tiriti-based partnership with Iwi to progress towards a thriving future which is reciprocal and just. We are responsive to global and local communities in a manner that is open to their ideas and perspectives.

We create a net good through community engagement, advocacy at local and national government, providing policy advice, relevant research, and the capabilities of our graduates. This impact is evident across the breadth of the United Nations Sustainable Development Goals.

In creating impact, we recognise both our Tiriti obligations and our obligations to our Pacific neighbours who are vulnerable to the impacts of climate change. We regularly monitor, evaluate, and publicly report on our impact.

KA HAU TE TĪ

Regional and global impact

This section reports on regional and global impact under the categories of:

- International rankings
- QS Sustainability Ranking
- THE Impact Ranking
- Green Gown awards

INTERNATIONAL RANKINGS OVERVIEW

While finding a benchmarking methodology that adequately recognises regional and institutional characteristics can be a challenge, reference to international sustainability rankings is emerging as the most common way to undertake comparisons.

We have chosen to describe our relative performance through the Times Higher Education (THE) Impact Ranking, the QS Sustainability Ranking, and through annual submissions to the Australasian Green Gown Awards.

The Strategy Analytics and Reporting Office (SARO) has reported on the THE Impact Rankings since 2020, and the QS Sustainability rankings since 2022. Both ranking methodologies have undergone change since their first launch, and are now a relatively mature mechanisms to understand an institution's contribution to a diverse range of sustainability issues. Both methodologies draw on extensive and diverse quantitative and qualitative data sources.

The Green Gown Awards allows a more qualitative comparison across other institutions in our region, and internationally.

This section will look at the most recent outcomes on both THE and QS rankings, comparing both global and national performance across the elements assessed, and the outcomes of submissions to Green Gown Awards over the same time period.



QS SUSTAINABILITY RANKING 2024

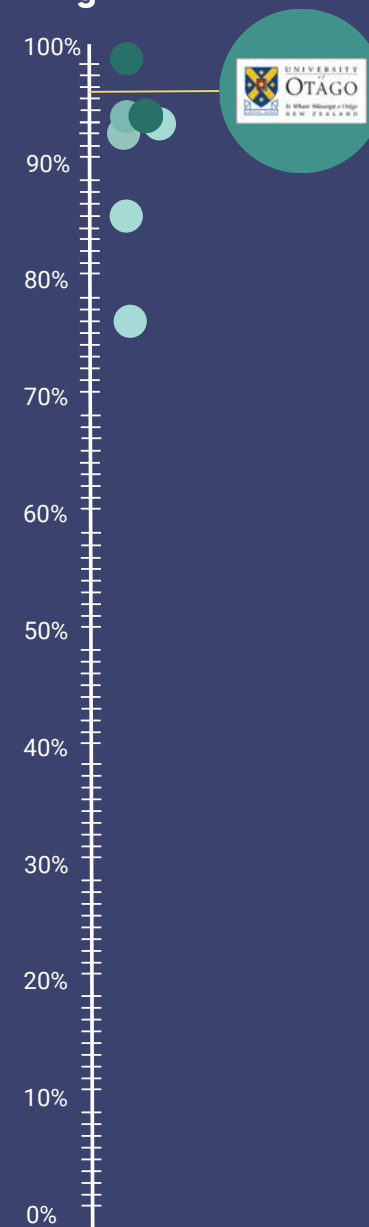
The 2024 QS Rankings feature 1400 universities, and aim to measure an institution's ability to tackle the worlds most wicked environmental, governance, and social challenges.

The categories that are measured are Social Impact (45% weighting), Environmental Impact (45% weighting), and Governance (10% weighting). Each category being further subdivided into a range of Performance Lenses.

As per the illustration to the right, within Aotearoa 5 of 8 Universities are in the top 10% for the QS Sustainability Overall Ranking. The University of Otago is the second highest ranked university in Aotearoa, sitting at 48th place globally, which is within the top 5%.

[Link to QS sustainability ranking methodology.](#)

Overall Ranking



QS UNPACKED

The overall QS ranking is determined by performance in Environmental, Social, and Governance (ESG) categories.

The table to the right indicates our relative performance in each category at a national and global level. This ranking indicates significant strength in both Governance and Environmental Impact.

The Governance category includes metrics such as: transparency of financial reporting, student union activity, government policy citations, commitment to UNSDG (Sustainable Development Goals) charters, open access publication, and having a dedicated team for sustainable development.

The Environmental Impact category puts three different lenses (with a set of metrics for each) on our activities: Environmental Sustainability (global rank of 136th), Environmental Education (global rank of 11th), Environmental Research (global rank of 89th).

Category	Global Rank	Aotearoa Rank
Overall	47th	2nd
Social Impact	116th	2nd
Environmental Impact	28th	2nd
Governance	35th	1st

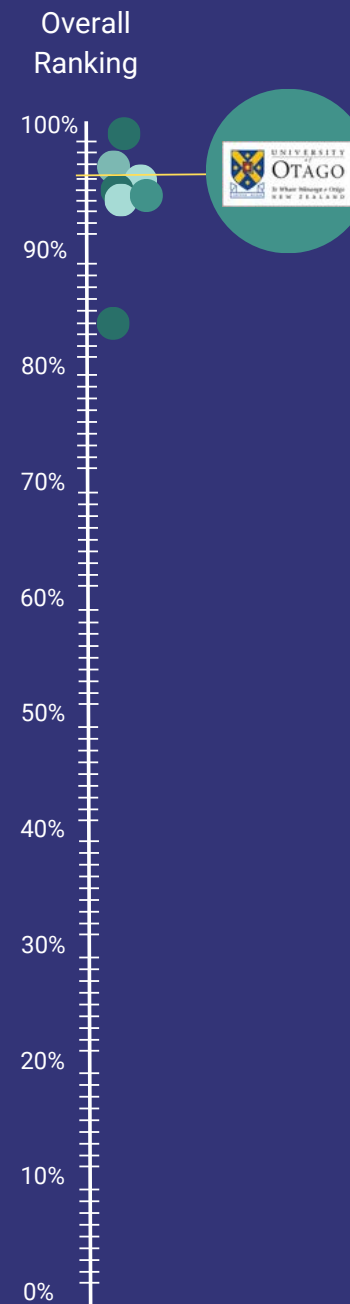
T.H.E. IMPACT RANKING 2023

The 2023 Times Higher Education Impact Rankings are the fifth edition, and the overall ranking includes 1,591 universities from 112 countries/regions.

A range of indicators are used in this assessment to provide a comprehensive and balanced comparison across four key areas: research, stewardship, outreach and teaching, with a focus on the Sustainable Development Goals.

The universities of Aotearoa scored highly amongst the 1,591 universities assessed, with 7 institutions within the top 10%.

The University of Otago was the third highest ranked in Aotearoa, and we again held our position in the top 5% of all institutions ranked globally.



CONTRIBUTION TO THE UNSDGs

While our overall ranking is determined by our performance against SDG 17 and three other selected goals, we also have feedback on our relative performance across all of the goals.

The global ranking for each goal is indicated on each of the icons to the right. From this we can see distinct strengths in SDG3 Good Health and Wellbeing, and SDG 11 Sustainable Cities and Communities. In the most recent ranking our work on SDG 13 Climate Action has been recognised by a significant increase in rank. SDG 13 is now one of our qualifying goals for the overall ranking.

It is compulsory that SDG17 be included in the overall ranking. It is clear that this is an area that we can contribute more. In particular there is a significant weighting on education for the SDGs, which we can map more comprehensively and identify further opportunities.



GREEN GOWN AWARDS (2021-2023)



HE KĀIKA TOITU, HE KĀIKA ORA: THE SUSTAINABILITY NEIGHBOURHOOD
Winner, Build Back Better



CHARLOTTE BREWER
Highly Commended, Award for Excellence (Student)



TE ORAKA: THE GOOD SPACE
Winner, Student Engagement



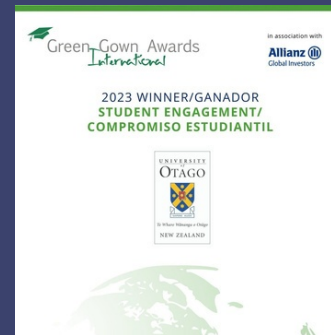
DEMI LAWRENCE
Highly Commended, Award for Excellence (Student)



JESIKAH TRISCOTT
Winner, Award for Excellence (Staff)



PŪHAU ANA TE RĀ: TAILWINDS
Highly Commended, Next Generation Learning and Skills



TE ORAKA: THE GOOD SPACE
International Winner, Student Engagement

2024?

<https://ggaa.acts.asn.au/2023awards/>

HE ORAKA KAI TE RUA TĪ

Sustainable Operations

There is wellbeing in the tī pit. It took many hands and a great deal of skill to maintain fully stocked storage pits with food from the tī tree.

While a full pit signified a tribe's ability to sustain themselves and others through lean times, it also demonstrated their commitment as guardians of the environment in which they lived. Similarly, our operations and service areas must have the commitment and skills to lead in sustainable practice.

A vision for sustainable operations in 2030

Our people rely on sustainable operations to enable learning and research that fits with their values, including minimising harm. All our campuses are healthy welcoming places that are consistent with the sustainability values in our research and teaching. Campus experiences contribute to a connection with our environment, and the wellbeing of the university community. Activity in our community, including our colleges, requires strong leadership, planning, and education to realise our sustainability goals. A commitment to the many layers of benefit in a fair and circular economy is clear in our procurement decisions, and how we construct or refurbish buildings.

We take responsibility for our impact on climate change by continuing to drive down our emissions through structural change, policy, behaviour change and innovation, across a broad range of emissions. At every step we consider the social impact of our climate change action, to support a just transition to a low carbon future. We are certified as Net Carbon Zero or better.

HE ORAKA KAI TE RUA TĪ

Sustainable Operations

This section reports on Sustainable Operations under the categories of:

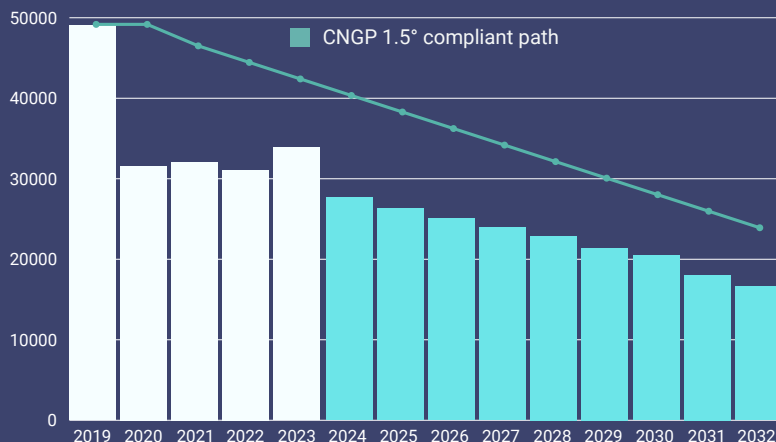
- Climate Action
- Climate Risk
- Waste Minimisation

CLIMATE ACTION OVERVIEW

In 2019, the University of Otago committed to reaching Net Carbon Zero by 2030, which we will do by reducing our greenhouse gas emissions by more than half and then offsetting the emissions that we have not been able to eliminate. The University Council reconfirmed this commitment in 2021 and agreed category-based emissions reduction targets (see bottom right diagram). These targets are set out in our [Journey to 2030](#) document, which has drawn inspiration from Polynesian explorers and the approach of wayfinding: navigating by a range of inputs that provide constant feedback about our path and the new horizons we seek. In accordance with this approach, we have made many new findings since we first began reporting on emissions, and some adjustments to our targets may be needed as we adapt post COVID19.

In terms of our broader responsibility within Aotearoa, as a tertiary institution, the University of Otago is in Tranche 3 of the Carbon Neutral Government Programme (CNGP). We began reporting our emissions to the programme in 2022. As the chart below shows, our emissions to date and our target emissions in future years are below how the CNGP defines a 1.5° compliant path (required emissions reductions within the programme).

University of Otago Emission Targets vs CNGP Targets



Emissions & targets at a glance



Emissions reduction targets from 2019 to 2029

Overall
Gross emissions below 22,000 tCO2-e (54% reduction from 2019)

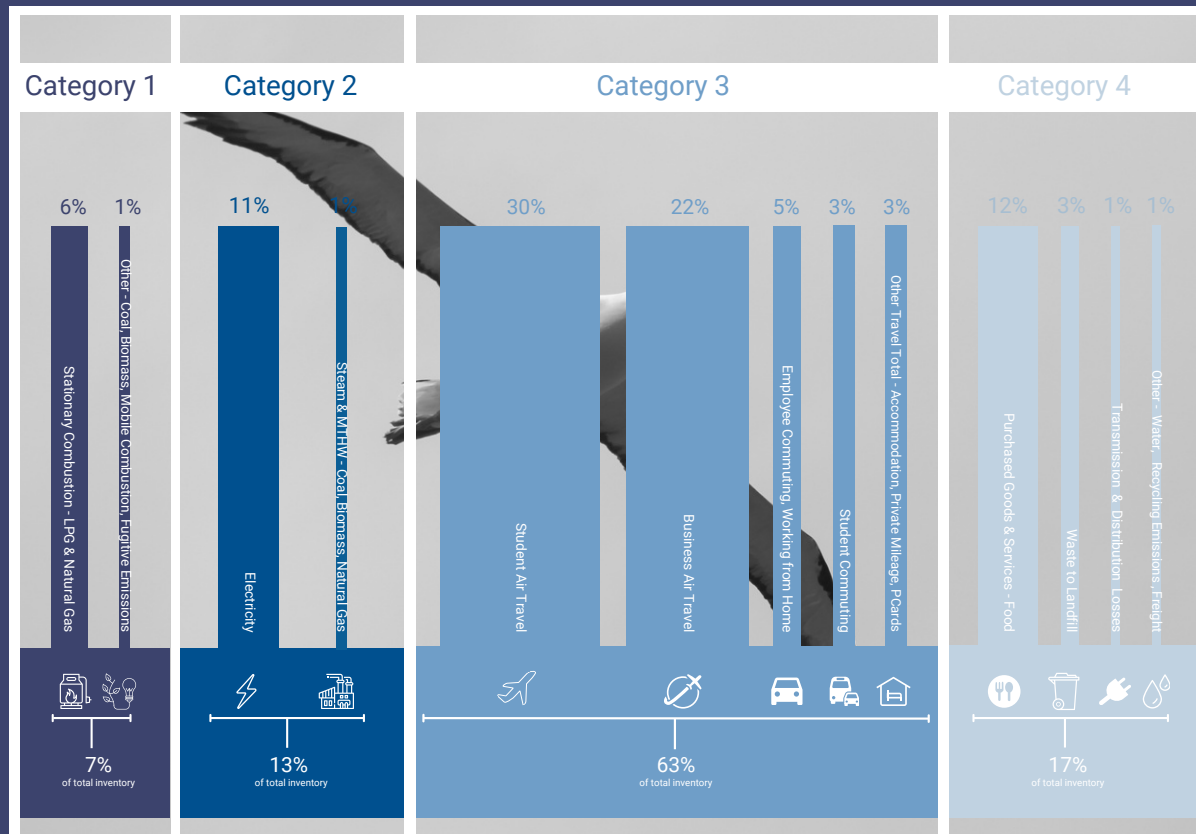
Business Air Travel Keep emissions at least 54% below 2019 levels	Other Travel 40% reduction in emissions	Energy 70% reduction in emissions, eliminate coal by 2023, and phase out fossil gas	Waste 55% reduction in emissions	Supply Chain 40% reduction in emissions	Student Travel Steady while we work with OUSA to better understand options, but aiming to reduce by 43% by 2029
----------------------------------------------------------------------	--------------------------------------------	----------------------------------------------------------------------------------------	-------------------------------------	--------------------------------------------	--------------------------------------------------------------------------------------------------------------------

OUR EMISSIONS 2023

In 2023, activities on our campuses increased back to near pre-pandemic levels, but our total emissions of 33,903 tonnes of carbon dioxide equivalent (tCO₂-e) were 31% below our 2019 base year.

However, this was an increase of 9% from 2022. This increase was driven by an uptick in Business Travel (Air Travel and Accommodation), and Student Air Travel as international student numbers continued to recover post-COVID.

Where did our emissions come from?



31% from 2019

9% from 2022

OUR 4 BIGGEST SOURCES

1

Student Air Travel

 2% from 2019

Student air travel was the largest source of emissions in 2023, as it has been for the last four years. Annually we account for a return flight for all domestic students studying away from home and a one-way flight for international students. This reflects the level of control we have in terms of offering courses on campus versus online, and where we take enrollments from.

2

Business Air Travel

 37% from 2019

This covers all travel booked and/or paid for by the University. This was the number one emissions source back in 2019. Steps taken to reduce financial budgets for travel, change policies so online options and trip-stacking are better supported, and improving reporting are helping to keep this well below pre-pandemic levels.

3

Purchased Food

 14% from 2019

This category captures the 'cradle to gate' emissions of all the food purchased for our residential colleges and on-campus catering and outlets. We use ingredient-based emissions factors so we can see the impact of different menu design and service approaches. We are the only university in New Zealand reporting on food emissions and have shared our approach with other government departments that also purchase large amounts of food.

4

Electricity

 24% from 2019

Emissions from energy accounted for 6,797 tonnes of CO₂-e in 2023, with electricity making up 3,775 tCO₂-e (11% of total emissions). We are driving greater efficiency in our buildings, but also have increased demand for electricity as we electrify heating and vehicles to lower total emissions. We source the majority of our electricity from that national grid, meaning this emissions source reflects our share of the non-renewable generation within the grid.

Our Actions

From our 2019 base-year, the University has achieved a number of significant emissions reductions which can be maintained in the future.

Over the last four years we have worked hard to eliminate coal from our campuses, decommissioning, replacing or converting our own boilers and working with partners Pioneer Energy and Te Whatu Ora who supply us with heat and steam from their energy schemes to convert these to lower emissions options. Our energy analytics programme (discussed in more detail in the Whāia te ara tī | Leadership and governance section) continues to drive energy efficiency improvements, which lowers cost and emissions.

Our Air Travel Project began in 2019 with the objectives of halving University business air travel emissions and offsetting the remainder. This led to wide-ranging stakeholder engagement, updates to policy and ongoing work to improve reporting to travel decision makers. While we did experience an increase in travel emissions in 2023, the work-to-date means we are still well below 2019 levels and actively working to minimise these emissions while supporting broader University objectives. We are also working hard to realise a carbon “insetting” solution for these emissions that builds off the University’s research strengths and provides a wider range of benefits beyond carbon sequestration.

The University is one of five foundation members of the Dunedin Zero Carbon Alliance alongside the Dunedin City Council, Otago Regional Council, Otago Polytech and Te Whatu Ora Southern. The Alliance is currently focused on collaborating to reduce commuting and waste emissions.

Procurement is another tool we are using to reduce emissions. For example, reconfiguring and consolidating our waste contracts means our waste provider is now incentivised to work with us to reduce waste volumes, rather than being paid based on the volume of waste collected.

The Net Carbon Zero Programme is also committed to connecting this mahi to research and teaching activities at Otago. For example, our work calculating emissions from purchased food builds off Health Sciences research. Emissions for a dish or a larger menu can now be calculated and opens the opportunity for student projects related to how best to communicate this to diners and kitchen staff, which in turn can be shared with other organisations with significant food-related emissions.

Emission Reduction Wins (2023 vs 2022)



Food Emissions **-30%**

In 2022, our purchased food emissions reached an all-time high, partly driven by higher meat purchases when colleges trialled a self-serve model for protein. The University reverted back to a staff serving model in 2023, and food emissions reduced by 30%.



Steam & Hot Water - Coal Emissions **-98%**

From 2021-2022, all the coal in this category comes from the Christchurch School of Medicine, which was supplied heat and steam from the hospital’s energy scheme. This scheme switched over from coal to biomass in February 2023, resulting in a decrease of emissions to just 7 tCO₂-e in 2023.



Diesel Boiler Emissions **-36%**

Diesel boilers and generators are primarily used as back-ups, and the reduction of consumption reflects the reduced call on these systems in 2023. This emission source now only contributes to 0.04% of our inventory.



Freight Emissions

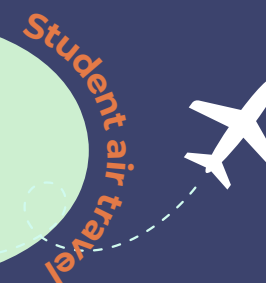
In 2023, we worked with our suppliers to gather data on Freight Emissions and have now successfully added this new scope into our reporting back to our 2019 base year (our freight emissions in 2023 were 21% lower than base year)

CLIMATE ACTION: NEXT STEPS



Offsetting can be a fraught concept: there isn't enough land for everyone to just plant their way out of the climate crisis, globally many schemes have experienced issues that can call into question the validity of their carbon credits, and locally the Emissions Trading Scheme is set up to favour exotic forestry over native forests that can deliver wider benefits than just sequestering carbon. In response, the University is keen to run its own native reforestation project that supports an innovative research agenda and produces carbon credits as one of the many positive outputs. We have identified a site but are still awaiting government approval before this can proceed.

Student Air Travel emissions are complicated. Increasing student numbers and the diversity of our student cohort is important to the University, and most other universities do not report on these emissions making apples for apples comparisons difficult. With Pae Tata setting out the aim to increase student enrolments, we can expect this emissions source to continue to grow. We need to review our emissions targets, ensure the on-campus experience is as sustainable as possible, support alternative domestic travel options and investigate offsetting options.



We didn't meet our emissions target for business air travel in 2023 after several years of very low levels of air travel due to the pandemic. We are seeing evidence of more trip-stacking (ratio of accommodation room nights to flights taken is increasing) and staff are comfortable with online options when these are offered. Our current challenge is providing better and more timely reporting to decision makers to ensure air travel emissions are kept to a minimum, and factoring equity and strategic impacts into travel allocation.

With increasing student numbers, food as an emission source may pose further challenges. As we saw with the trialing of the self-serve models in colleges in 2022, changes like these can have a significant impact on emissions. There are opportunities to introduce emissions labelling to better inform staff and students on the impact of their dietary choices, and to use a living lab approach to assess the impact of behaviour change initiatives.



CLIMATE RISK OVERVIEW

The global picture is clear. Science now presents unequivocal evidence of the human impact on climate change. The international community is fully engaged in a transition to a low emissions future. The latest Intergovernmental Panel on Climate Change (IPCC) synthesis report is uncomfortable reading:

“ *Widespread and rapid changes in the atmosphere, ocean, cryosphere and biosphere have occurred. Human-caused climate change is already affecting many weather and climate extremes in every region across the globe. This has led to widespread adverse impacts and related losses and damages to nature and people (high confidence). Vulnerable communities who have historically contributed the least to current climate change are disproportionately.* ”

IPCC AR6 Synthesis report: Summary for policy makers (2023)

Here in Aotearoa-New Zealand we are exposed to a range of climate-related risks, as described in [Arotakenga Tūraru mō te Huringa Āhuarangi o Aotearoa](#), New Zealand's first National Climate Change Risk Assessment (2020).

The story is similar at a regional level as described in the Otago Climate Change Risk Assessment and the equivalent reports in each of the regions in which our assets are located.

At sector or organisational levels we do not yet have a mature understanding of the type and scale of the climate related risks the University could be exposed to in the short, medium (2040), or long term (2090).

This section shares the work completed in 2023 to establish a Tertiary Education Sector set of plausible climate futures, against which institutional strategy can be tested.

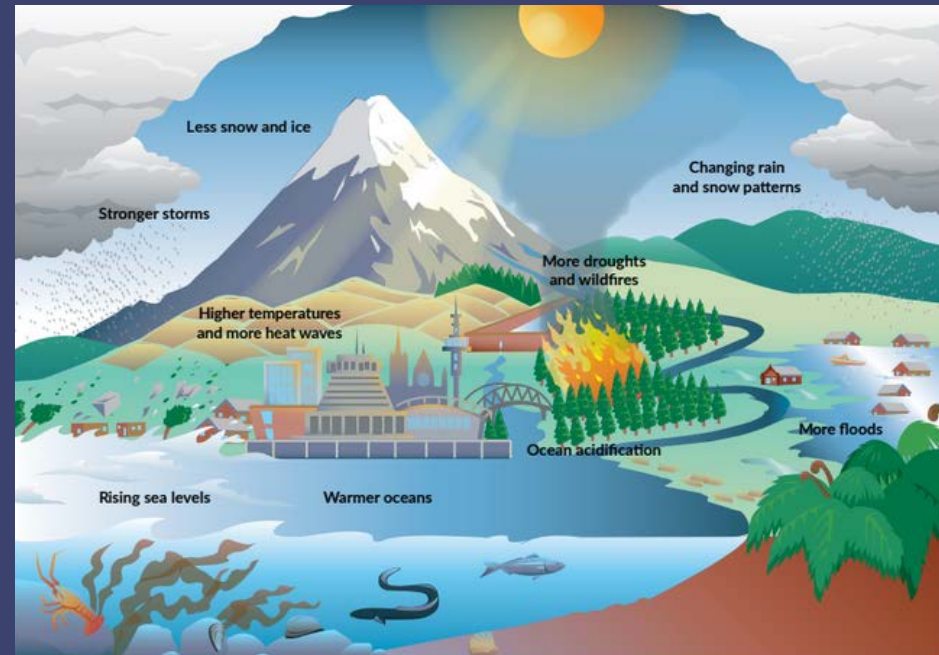
OUR ROLE

Individual organisations will play a significant role in helping Aotearoa prepare for the effects of exposure to those climate related risks. To this end, in 2021 the Government passed [legislation](#) making climate-related disclosures mandatory for some organisations. Government also directed that councils and other Crown organisations take steps to identify, pro-actively manage, and report on climate related risks that they are exposed to. In both cases the objectives are to*:

- Ensure that the effects of climate change are routinely considered in business, investment, lending, and insurance underwriting decisions.
- Facilitate proactive responsibility and foresight in the consideration of climate issues.
- Drive efficient allocation of capital, and help smooth the transition to a more sustainable, low emissions economy.
- Support governance around climate-related risks and opportunities and enable informed decision making in respect of the same at the governance level.

Audit New Zealand have specified that they expect University of Otago management and Council to consider the impacts of climate change on the University and Group. Discussion about such consideration will form part of the audit procedures over the University and Group's property, plant, and equipment impairment review

A critical element in that consideration is to test strategy and practice against a set of diverse, but plausible climate futures.



Ministry for the Environment: National Climate Change Risk Assessment for New Zealand, Snapshot Report 2020.

*Mandatory climate-related disclosures

THE SCENARIOS

Four scenarios have been developed to consider both the physical impact of climate change and the societal response to those impacts.

These scenarios have been developed in a collaboration between all Universities in Aotearoa, Te Pūkenga, and Ngā Wānanga. Over 100 staff from across these organisations contributed to a series of workshops that took place in parallel in locations across the country.

The scenarios which consider a future with low physical impacts describe the Aotearoa tertiary sector in a world where global warming has been kept to a minimum (*Sweet as and She'll be right*). In contrast, the scenarios which consider a future with high physical impacts describe the Aotearoa tertiary sector in a world where global warming exceeds three degrees by 2100 (*Yeah, nah and Oh Bugger!*)

The scenarios which consider a future where there is a planned societal response describe the Aotearoa tertiary sector in a world where all parts of society have proactively prepared themselves for the impacts of climate change. In contrast, the scenarios which consider a future where there is an unplanned societal response describe the Aotearoa tertiary sector in a world where the impacts of climate change are met reactively and the response lacks coordination.

Each scenario was also described on specific time horizons. In this case, we agreed on key years as 2040 and 2090, which aligns with NIWA's climate change scenarios. An executive summary, and the full report are available on the [XRB website](#) alongside many other sectors.



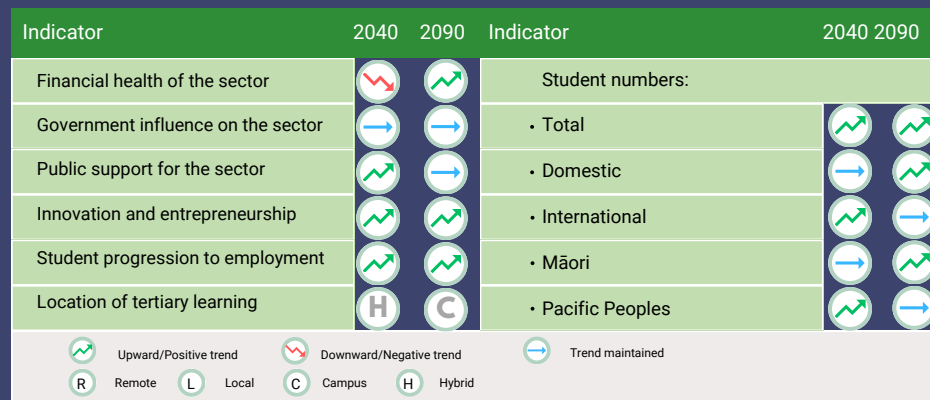
The climate scenarios have been crafted to be challenging and with the intent to promote discussion. This means that what is described in the full report might be intensely personal. By having the difficult conversations now, there is hope that Aotearoa will be prepared for what is to come and that the tertiary education sector will continue to be a vital part of society.

A fundamental point before exploring these scenarios is that **they are not designed as forecasts**. While they all sit to differing extents within the realm of plausibility, there is no inference of one scenario being more likely than the others. The point is to test how fragile our strategy would be across the diversity of these scenarios.

SUMMARIES OF THE SCENARIOS

SWEET AS

RCP 2.6 - Low physical impacts with a planned societal response



2040

There has been strong public support for climate action within Aotearoa. As a result, society has shifted to low-carbon lifestyles.

The tertiary education sector in Aotearoa played a key role in promoting the importance of climate action.

Tertiary education institutes are working collectively to achieve cost-efficiencies, due to tighter funding.

There is also a growth in research centres for climate action, with strong inclusion of mātauranga Māori and connection to the Pacific Islands.

2090

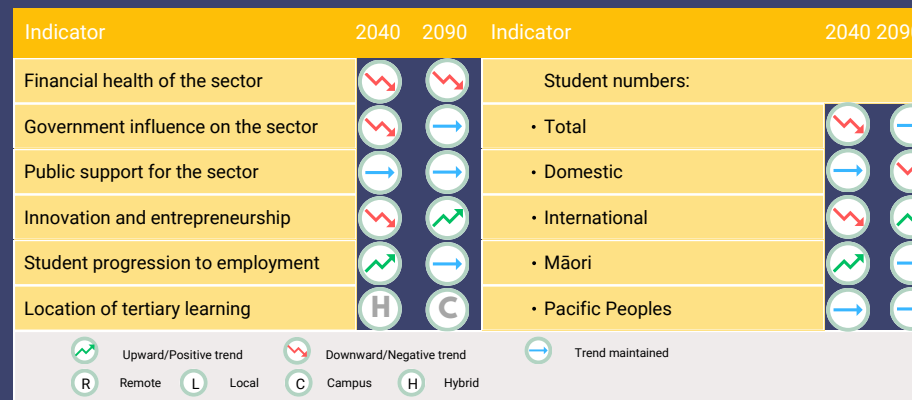
Aotearoa's economy is strong and there has been a boost in government funding for tertiary education. There has also been an increase in student numbers and research investment.

There is a stronger connection between tertiary education, the public sector, and business, which provides a source of talent and a solid career pathway.

Technology development influences changes in teaching practices, but creates cybersecurity risks and eventually leads to a shift back to in-person learning.

SHE'LL BE RIGHT

RCP 2.6 - Low physical impacts with an unplanned societal response



2040

Overall, the economy is weakened and government funding to the tertiary education sector decreases. International student mobility declines, which places further pressure on the sector. As a result of financial pressure, some tertiary institutions are forced to close. Where institutions do remain operational, campuses are downsized.

Teaching is increasingly delivered in regional hubs that also provide opportunities for work-integrated learning. Meanwhile, vocational education is stable.

While there is less government funding for research, there is growing commercialisation of research. Businesses (in particular, Māori businesses) are taking advantage of consumer-driven opportunities in climate action.

2090

There are numerous social challenges across Aotearoa as society reacts to the impacts of adverse weather events. The number of tertiary education institutions continues to shrink, with student numbers being redistributed across those remaining.

Only the best academic staff remain and have attracted international students back in large numbers due to the quality of teaching. This is despite financial pressure resulting in fewer course offerings and larger class sizes.

There is a growing venture capital community associated with each of the remaining tertiary institutes, which is an economic bright spot.

Most research is conducted by Crown research centres.

YEAH, NAH

RCP 8.5 - High physical impacts with a planned societal response



Indicator	2040	2090	Indicator	2040	2090
Financial health of the sector			Student numbers:		
Government influence on the sector			• Total		
Public support for the sector			• Domestic		
Innovation and entrepreneurship			• International		
Student progression to employment			• Māori		
Location of tertiary learning			• Pacific Peoples		

Upward/Positive trend
 Downward/Negative trend
 Trend maintained
 Remote
 Local
 Campus
 Hybrid

2040

Aotearoa is regarded as a safe haven for climate migrants as extreme weather seriously impacts other parts of the world.

There is much greater focus on building resilient infrastructure and planning managed retreat of at-risk communities, including the use of AI for good.

The tertiary education sector becomes a more influential voice in shaping climate adaptation planning for equitable outcomes. Both teaching and research focus much more on climate adaptation, with vocational education being prioritised.

Government funding for tertiary education is constrained, although additional scholarship funding is provided for Māori and Pasifika students.

Mental health of staff and students declines as eco-anxiety becomes more prevalent.

2090

Extreme weather events are causing devastation and large numbers of climate refugees (people who have been forced to leave their homes) arrive in Aotearoa. As migration continues (including climate migration, where people voluntarily choose to move as a result of the effects of climate change), overall student numbers grow.

Aotearoa's cities become much denser, and space is used much more efficiently on tertiary education campuses.

The tertiary sector has become more devolved and integrated with the community. Teaching is done in local communities using applied international research.

OH BUGGER!

RCP 8.5 - High physical impacts with an unplanned societal response



Indicator	2040	2090	Indicator	2040	2090
Financial health of the sector			Student numbers:		
Government influence on the sector			• Total		
Public support for the sector			• Domestic		
Innovation and entrepreneurship			• International		
Student progression to employment			• Māori		
Location of tertiary learning			• Pacific Peoples		

Upward/Positive trend
 Downward/Negative trend
 Trend maintained
 Remote
 Local
 Campus
 Hybrid

2040

Extreme weather events are causing infrastructure and food systems to fail, creating challenges for life essentials. As a result, society has become more individualistic, with growing social tensions and inequities.

Tertiary education increasingly is only accessed by the wealthy as fees escalate quickly.

Government funding is drying up and the tertiary education sector is becoming more commercialised. Research funding comes from international corporates and serves offshores interests.

2090

There is wide-spread famine across the world, water shortages and entire nations have had to relocate (including our Pacific neighbours).

Aotearoa's economy is failing, and people are in survival mode.

The tertiary education sector has been privatised and is much smaller, serving only the elite.

The majority who cannot afford the elite institutions can opt for AI education.

CLIMATE RISK: NEXT STEPS

This set of sector wide scenarios and the 2022 report by Tonkin Taylor/Onepointfive on physical risk to campus assets from climate change, provide the basis for the University of Otago to test the extent it is financially exposed in a range of climate futures.

This will involve the following actions in 2024:

- Agree a process that ensures Māori and Pasifika voices and knowledge are central to the risk assessment.
- Form a group to respond to the four scenarios from an Otago perspective. The group needs to draw on expertise and perspectives across the institution.
- Integrate the Physical Risk report into the four scenarios
- Integrate the risk to assets into asset management processes.
- Establish reporting regime in line with emerging guidance from XRB.

WASTE MINIMISATION OVERVIEW

While waste minimisation is to some extent captured through the GHG emissions inventory, there are many factors and initiatives that are not visible there.

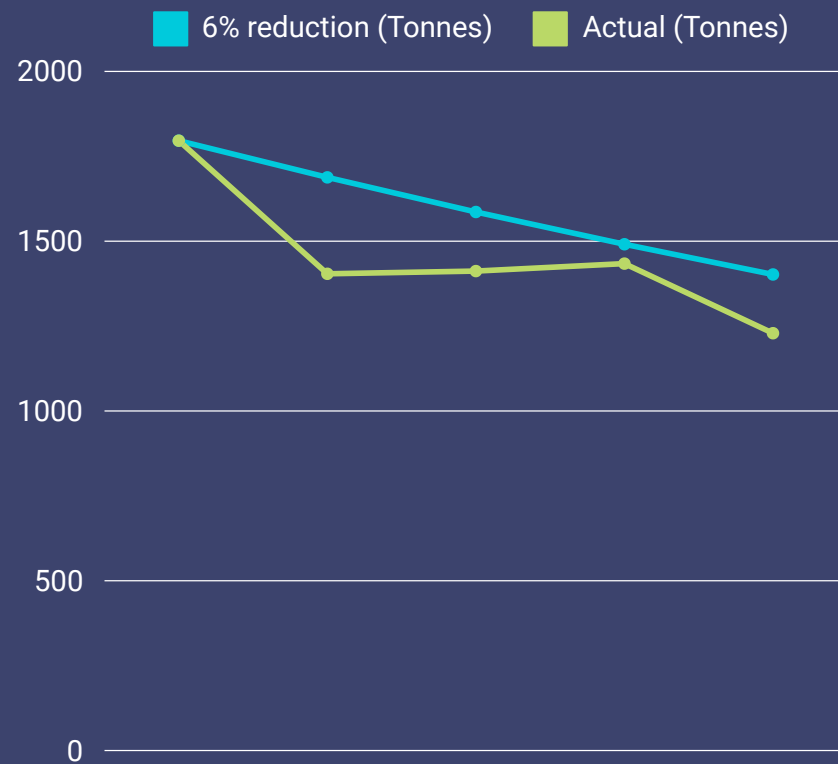
In this section our progress against our primary waste goals of reducing total waste generation and for diversion of waste from landfill are reported upon.

Several waste minimisation initiatives that reach beyond campus and into student accommodation areas are described.

We also report on progress on waste from single use cups and food waste.

REDUCE TOTAL WASTE BY 6% PER YEAR.

Tracking ahead of expectations



INCREASE WASTE DIVERTED FROM LANDFILL TO 50%

Tracking behind expectations



DROP FOR GOOD

Drop (and Shop) for Good is a collaboration between OUSA, Property Services, and Toitū te Taiao (The Sustainability Office). It is an important part of our commitment to the Sophia Charter.

In exam week at the end of every year, students drop their flatting goods at a Property Services store, where volunteers from across the University community organise the goods for summer storage, rather than sending them to landfill. OUSA organises pick-ups from student flats for bigger items.

In “Flo-Week” each year Shop for Good happens when the next year of students buy the flatting goods at minimal cost. The money is spent on student led sustainability activities throughout the year.



In flow week 2024 we estimated over **1000 students** came to shop for good. Since the initiative started in 2020, there has been an estimated **320 tonnes** of waste diverted from landfill.

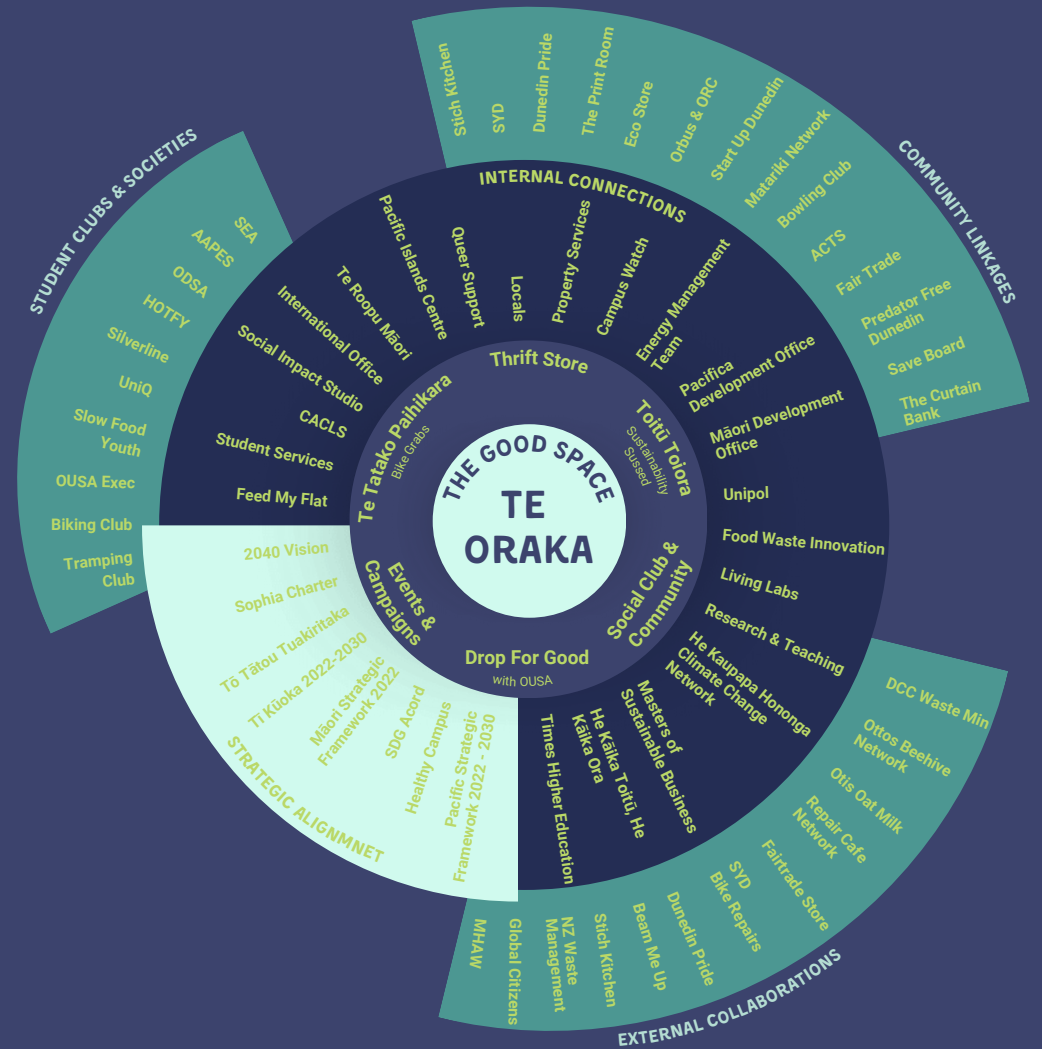
Drop for Good was the subject of a [Pūhau ana te rā Summer Scholarship 2023/24](#). The output of which was a handbook for other institutions to establish the same systems in their locations. This shows significant leadership from our student body and the potential to multiply our impact by sharing our learning.

TE ORAKA: THE GOOD SPACE

Te Oraka: The Good Space is a student hub which aims to develop a strong student circular economy. It was established through a Pūhau ana te rā summer scholarship 3 years ago, and subject of another in 2023/24 which established a how-to guide for other institutions to create similar initiatives.

Activities in Te Oraka include: the thrift shop, household refill stations, repair workshops, bike grabs, hosting student sustainability groups, sustainable period products, student markets, drop-n-swap, and E-Rescue. This is only possible through the many collaborations across the University and the city as indicated in the engagement map to the right.

Not only was the student engagement work of Te Oraka recognised in the Australasian Green Gown awards in 2022, but in 2023 Te Oraka won the student engagement category of the International Green Gown Award. This was the first time an Otago project progressed to the international finals, let alone won.



SINGLE-USE CUP FREE

It is now almost 5 years since we led the way by becoming a single-use cup free campus.

The dedicated staff in our cafes have taken this on and championed the change, often facing relentless questions. However, now it is “just normal”.

In 2023 we partnered with Again Again to provide loan cups on an app. This was partially funded by Dunedin City Council and part of a network of 24 outlets across Ōtepoti using the same scheme.

Property services have also supported this by enforcing single-use cup free in the leases for tenant businesses on campus.

In 2024 we will finalise a waste minimisation policy (guidelines) that will further lock this into our normal operating model.

Single-use cup free has and will continue to be a very visible statement of how we are prepared to work together to achieve our sustainability goals.

FOOD WASTE

Food waste has been a hard to resolve issue for several years. It is frequently the subject of student comments. The three main sources of food waste come from our cafes, conferences and events, and from residential colleges. The latter being the most material contributor.

COVID19 presented a challenge in gaining access to residential settings. Since then, we have focused several Pūhau ana te rā scholarships on improving our understanding of the issue (funded by WM New Zealand). This has involved:

- a series of initiatives such as removing trays and using smaller plates, which are known to reduce plate waste.
- GIS mapping of food waste sources and intensity across campus,
- [Publication of an article](#) auditing food waste initiatives across the Aotearoa Tertiary Education Sector.
- Collaboration with The Food Waste Innovation research theme including work with the [Prime Minister's Chief Science Advisor](#).
- a full audit of quantity and food types in food campus food waste, which is currently the subject of a MSc Thesis.

We estimated an annual quantity of food waste in the region of 150 tonnes across the 14 residential colleges. The amount varied significantly between colleges, days of the week, and stages of production.

While food waste is being diverted from landfill to a digester by WMNZ for two colleges, and donated to food recovery, there is still a significant amount that we need to reduce, and then divert.

This is a key action on meeting our objective of 50% of all waste being diverted from landfill.

E- WASTE

The University's Information Technology Services (ITS) has had an eWaste team for many years. They have diverted significant quantities of eWaste from landfill and supported community projects with IT equipment which was no longer up to the requirements for use within the University. eWaste that could no longer be reused was processed through Cargill Enterprises, a local social enterprise that employs over 80 people with some level of disability.

The responsibility for procurement and disposal of IT equipment had until 2023 been the responsibility of individual departments. The centralisation of this function and the audit of all IT resources identified large quantities of eWaste that were not being captured. Therefore in 2023 the eWaste team went to its next evolution with the appointment of an eWaste Manager and a larger dedicated space to be managed more effectively as a centralised function.

In this next iteration the eWaste team are setting up effective collection, cleaning and distribution systems to maximise the waste captured in the system and the positive outcomes that can be realised when these resources are reused either across the institution or in the community.

Examples of this are the eRescue area in the *Te Oraka* store at the sustainability office, and the eWaste teams' participation in *Shop for Good*.

WASTE: NEXT STEPS

While we have made, and will continue to make, lots of progress to minimise the waste produced by our operations, there are areas we still need to improve.

The two most material areas to improve on are:

- Improving the amount of general waste that is diverted from landfill.
- Reducing the amount of food waste, and diverting the remaining waste from landfill.

The following actions are among our next steps:

- The Sustainability Office is currently recruiting another Tētēkura (student lead) to focus on waste sorting education and initiatives within the public spaces on campus.
- Work with WMNZ to increase the coverage of food waste diversion from colleges.
- Continue to work with College leaders to support education around waste minimisation in residential settings.
- Identify and implement solutions for waste streams such as batteries and Tetra pack that are currently going to landfill.

WHĀIA TE ARA TĪ

Leadership and governance for sustainability

Follow the path of the tī kōuka. Tī kōuka were used as trail markers between settlements and through hazardous terrain especially in the south. The path to a more sustainable future is complex and challenging, but shared knowledge, values and aspirations can guide us. Strong leadership and committed governance are essential if we are to make significant progress.

A vision for leadership and governance in 2030

The mission and vision of the University are aligned with a Tiriti-based sustainable future. Our governance and leadership groups share an understanding and commitment to sustainability which is informed by the most current sustainability thinking including mātauraka Māori. All members of leadership and governance groups have knowledge and capability so that sustainability is integrated into every decision that maps our course.

Our institutional sustainability goals are ambitious, address a broad range of sustainability topics and incorporate Te Ao Māori concepts of sustainability. Our progress along this journey is regularly monitored and evaluated. Sustainability reporting, data and decision making is open and transparent. Strategic decisions are multi-generational and incorporate a strong student voice. This positions us to be the best ancestors we can be.

WHĀIA TE ARA TĪ

Leadership and governance for sustainability

This section reports on Leadership and Governance for Sustainability under the categories of:

- Strategic planning
- Green Buildings
- Energy Innovation
- Sustainable Procurement

STRATEGIC PLANNING

Vision 2040 sets our aspiration for who we want to be: Our people and knowledge transforming lives, connecting communities, and nurturing the environment in Otago, Te Waipounamu, Aotearoa, the Pacific, and the world.

Pae Tata defines what we will do from now until 2030 as we work to become a globally leading university that delivers outstanding teaching, transformative student experiences, excellence in research, and has a positive impact on our communities and the world.

Ti Kōuka, as a strategic framework is woven through Pae Tata and we are working across divisions to ensure it is integrated into planning at divisional and departmental levels.

Pilots with Humanities Division and Campus and Collegiate Life Services have successfully engaged over 200 staff in two hour workshops, delivered by the Sustainability Office. The workshops are designed to generate initiatives that relate directly to elements of Ti Kōuka. Each workshop results in a report capturing the ideas with recommendations for short, medium and long term goals. This is a deliberate ground up generation of sustainability action, which at this early stage seems to be producing actions that are directly relevant to the teams creating them, and their students. The suggested actions can then be integrated into divisional planning. This is the localisation of action that was identified as missing in the previous iteration of the Sustainability Strategic Framework.

Another great example of ground up action is the sustainability committee that has activated at the University of Otago Christchurch. With minimal support from the Sustainability Office, they have established a workplan and local goals for sustainability action.

GREEN BUILDINGS

Otago University demonstrated leadership through our commitment to a minimum standard of 5 Star Green Star (NZGBC) for new buildings.

Since then, 5 Star has widely become accepted as the minimum standard for new public sector buildings in Aotearoa. We played a part in that change.

This year is the first year of operation for Te Rangihīroa, our first purpose-built residential college in 50 years. Throughout design and build, the project was targeting 5 Star Green Star. This year, the task is to demonstrate that it is operating to expectations, and is 5 Star “as built”. This will be a huge achievement in itself, but also opens up the opportunity to reframe what we do, and lift the bar on what we can achieve when a building reinforces a culture of sustainability.

University of Otago Christchurch is the next candidate for a 5 Star Green Star award. This again will be an incredible achievement and offer the opportunity to better explore what sustainability means in a medical/laboratory context, which in turn can inform practice across many other areas.

A challenge into the future is that Green Star is not a static benchmark. It lifts, as common building practice lifts. This does not impact on our current projects. Projects in the future will be required to more carefully consider their embodied carbon and all-of-life analysis. This lift is in line with our climate action and climate risk work.

ENERGY INNOVATION

Otago's Energy Analytics programme was the supreme winner at the Tertiary Information and Communications Technology (ICT) Excellence Awards in Auckland.

In addition to taking the supreme award, the programme won the Excellence in Technology Innovation Award.

This system gathers information from the Building Management Systems, which monitor and control heating, cooling, and ventilation from about 100,000 controllers – then provides real-time analytics.

The programme was introduced in seven buildings on the Dunedin campus, which were identified for the greatest potential energy savings. This year the programme will extend to a further three high energy buildings.

The University currently has a \$12 million energy budget and the programme is helping to reduce energy costs by around 12 per cent per annum. Energy analytics has enabled the programme to gain an understanding of energy use in some of the University's major buildings and not only reduce use and breakdowns, but to improve customer service and satisfaction in these buildings.

Energy innovation has been the subject of several Pūhau ana te rā summer scholarships. Most recently looking at how we can decarbonise by shifting from LPG to electric in the Eccles building.

We have been working closely with EECA (Energy Efficiency and Conservation Authority) who have subsidised several energy initiatives including the ongoing replacement of LED lights, and a pilot to improve efficiency of residential water heating in UniFlats.

SUSTAINABLE PROCUREMENT OVERVIEW

We have now seen significant year on year increases in frequency, weighting, and materiality of spending that is subject to sustainability criteria in decision making.

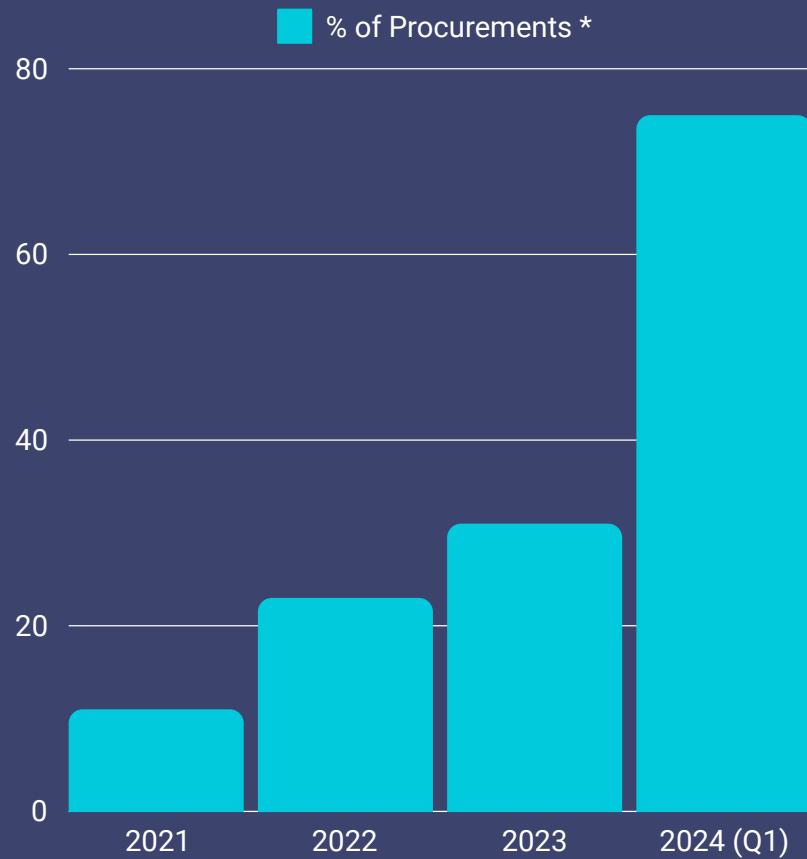
There has been \$96 million of procurement decisions subject to weighted sustainability criteria between 2021 and 2024.

The typical weighting within quality criteria is between 4% and 20%.

These criteria address specific themes such as:

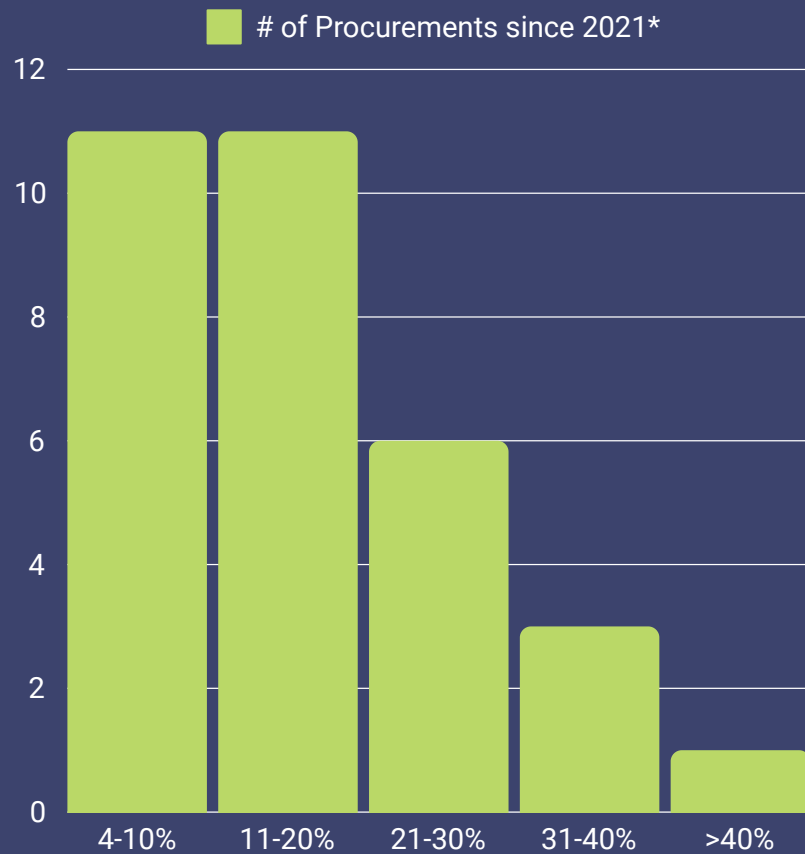
- waste minimisation
- energy reduction
- decarbonisation of supply chain
- sustainability reporting
- innovation
- modern slavery
- link to education and research opportunities
- all of life cycle analysis.

WHAT PERCENTAGE OF PROCUREMENTS HAVE WEIGHTED SUSTAINABILITY CRITERIA?

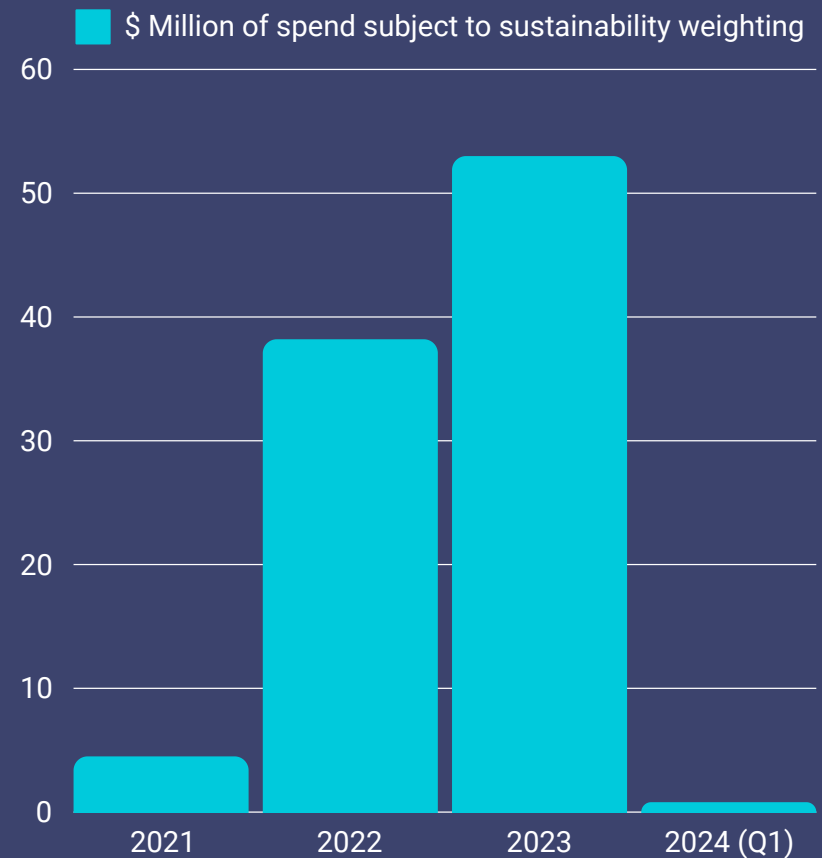


*Does not include procurements with sustainability questions, but no weighting.

WHAT SUSTAINABILITY WEIGHTING IS PLACED ON THE QUALITY CRITERIA?



HOW MUCH PROCUREMENT SPENDING IS SUBJECT TO WEIGHTED SUSTAINABILITY CRITERIA?



*only showing weighting of quality criteria, not of total criteria.

MODERN SLAVERY AND FAIR TRADE

The University of Otago has maintained its Fair Trade Community status since 2013 when it became the first university in Aotearoa to do so.

- All of our cafes have Fair Trade Coffee options.
- In 2023 over \$130,000 was spent on Fairtrade or WFTO products for departments across the organisation (approx. 40% of total spend on equivalent items).

The Procurement Office has been working with the Australian Universities Procurement Network (AUPN) to establish systems which will manage the risk of modern slavery in our supply chain.

- In preparation for Aotearoa adopting Modern Slavery legislation similar to that in place in Australia, a [summer scholarship project](#) has been undertaken to develop a methodology to assess the level of risk in our supply chain, and draft a modern slavery statement.
- The outputs of this summer project are being integrated with business as usual procurement systems and further work is underway.

NEXT STEPS

Leaders at all levels have demonstrated a commitment to sustainability. The following actions will accelerate us towards the vision of Ti Kōuka 2030:

- Take lessons from the Ti Kōuka 2030 planning workshops, and extend the workshops to inform planning across all divisions
- Support campus development in finalising 5 Star Green Star for current projects and preparing for more detailed climate considerations in future builds
- Continue to focus on the most material energy savings based on good evidence and insights
- Continue to decarbonise our campuses by shifting away from fossil fuel such as LPG (for example Eccles Building)
- Increase the percentage of Fair Trade purchases to more than 50% of total purchase of equivalent items
- Agree targets for procurement subject to sustainability criteria
- Establish a Modern Slavery Statement and build an understanding of the risk in our supply chain.

1

TE PUAKA TĪ, HE TOHU RAUMATI

Education for sustainability

The flowering of the tī kōhanga in spring is said to foretell the type of weather in the summer to follow. This alludes to the importance of equipping our students and staff with the skills, understandings and values required to be more sustainable in their lives and work. It is how they act which will determine the sustainability of our long-term future.

A vision for Education for sustainability in 2030

Otago graduates have a high level of sustainability literacy and can contribute to sustainability within the bi-cultural Tiriti o Waitangi based context of Aotearoa-New Zealand. We offer a range of sustainability focussed study pathways at all levels. Opportunities to develop sustainability literacy and practice are embedded in all study pathways. Those opportunities are delivered in a diverse range of contexts and pedagogical approaches. Significant learning opportunities are available through the development of the University as a Living Lab for sustainability learning.

Through professional development opportunities and a strong professional network, our staff integrate sustainability into the student experience, teaching practice, and the design of papers and qualifications. They are resourced and recognised for doing so. The effectiveness of our education for sustainability is regularly monitored and evaluated to inform further developments.

The extent to which we have embedded sustainability literacy and practice into what we do attracts students who want to make a difference from around the globe. Our graduates are sought after for what they can contribute to a sustainable future in employment and research.

TE PUAKA TĪ, HE TOHU RAUMATI

Education for Sustainability

Education for sustainability is something of a multi-pronged approach. We can address it through:

- the integration of sustainability curriculum into the content, assessments, and learning outcomes of papers and programmes,
- innovation to meet increasing demand
- alignment with industry expectations
- the delivery of relevant graduate attributes
- developing learning experiences that surround our students as part of their wider Otago experience.

INTEGRATION

Within both the THE and QS global rankings there is some account of the extent to which papers and programmes address sustainability, or more specifically the UNSDGs. However, this is more of a sampling of examples, and does not provide a robust analysis of the contribution papers make.

The Commerce Division has undertaken considerable work in mapping all papers to UNSDGs. This demonstrated that almost twice as many papers contribute to SDGs as would have been identified in the THE methodology (keyword searching of course descriptions).

He Kaupapa Hononga has compiled [a comprehensive list of papers that directly relate to climate change](#) across all divisions. Over 100 papers from 100 to 400 level were identified.

This included **ENVI 312- Interdisciplinary Aspects of Climate Change** which aims to enable students to weave climate change considerations into their chosen academic discipline, to facilitate critical thinking within that discipline, and to ensure that they are properly prepared for life after graduation. Elements of this paper are delivered by staff from all academic divisions, sharing the EFTS funding proportionally.

INCREASING DEMAND

Another example of an innovative approach to delivering education for sustainability is *MATS204 Treasure or Trash: Sustainability of Materials*, taught by Professor Sarah Wakes and Dr Linda Dunn.

Although this paper has been taught since 2018 it is now a fully online summer school paper. The number of students undertaking the paper has increased from 21 in the inaugural year, to 140 in 2024. This pan-divisional paper has students from every division taking it.

The paper aims to build a community of sustainable practise, and sees each student take on a sustainability challenge of their own choosing, and sharing with their peers. The challenges depend on each person's own sustainability journey and range from eating one vegetarian meal per week to eliminating single use plastics.

Some course resources have been compiled in collaboration with the Sustainability Office, so each year students take on challenges that we face on campus. Students can then choose to share their work with the Sustainability Office, which provides valuable insights from a student's perspective.

INDUSTRY ALIGNMENT

Some of the 2023 graduates of the Master of Sustainable Business will be the first to have their study endorsed by the largest professional body for environmental practitioners worldwide. It is the first partnership of its kind in Aotearoa.

The Master of Sustainable Business has received this official accreditation from the Institute of Environmental Management & Assessment (IEMA).

IEMA is the professional body for individuals and organisations working in sustainability and protecting the environment. The network has over 17,000 members worldwide and a growing presence here in New Zealand.

This recognition by IEMA is going to provide more opportunities for students, graduates and for sustainability overall in New Zealand.

The Master of Sustainable Business programme can be studied in-person on campus or online during the evening, allowing professionals to continue to work while they study.

Graduates of this programme are in demand across a range of industries, working in roles such as sustainability manager and sustainable business consultant, and in our very own Sustainability Office.

SUSTAINABILITY ATTRIBUTES

All University of Otago graduates will possess a deep, coherent and extensive knowledge of at least one discipline, coupled with knowledge of the fundamental contribution of research to that discipline. In addition, all Otago graduates will possess a range of other affective and employability attributes.

These attributes are mapped into papers and every programme across all divisions. The relative emphasis of the attributed varies across papers and programmes.

Several attributes are more relevant to sustainability challenges. Specifically *Environmental Literacy*, *Global Perspective*, and *Interdisciplinary Perspective* have strong links to graduates being capable of addressing sustainability challenges.

Graduate surveys indicate that there may be an upwards trend in the extent students feel they have been prepared with these attributes, and a parallel trend of there being increased expectation that they are able to demonstrate that attribute in their workplaces.

However, there is some concern about the extent the graduates understand the concepts of the attributes, and extent to which the attributes are still the most relevant cluster. This is ongoing work with the Academic Division in collaboration with the Sustainability Office.

THE SUSTAINABILITY NEIGHBOURHOODS

To provide education for sustainability as part of the Otago experience for international students, a second sustainability neighbourhood has started with 14 flats housing about 60 students, bringing the total to around 80 students living in sustainability neighbourhoods.

The students will have the opportunity to live sustainably and learn more skills for their future lives in the University-owned flats which spread from the private street off the east side of Leith Street. The area has many veggie beds, a tunnel house, worm farms, no-mow bio-diversity mini-meadows, and beehives.

This neighbourhood – *Te Rua Tī*, is a response to more demand from international students wanting to live sustainably in our existing Sustainability Neighbourhood, than the 20 beds and three flats in Great King Street could provide.

The new neighbourhood also houses domestic students as KiwiHosts for the international students, some second-year domestic students, and some doctoral students with their families, including children - it feels like a village.

Te Rua Tī and *He Kāika Toitū, He Kāika Ora*, (the original neighbourhood established 3 years ago), are a collaboration between the Sustainability Office and UniFlats.

A Tētēkura (student lead) is employed by the Sustainability Office to coordinate the sustainability activities such as regular hui with sustainability experts, and working bees in the gardens. The students also enjoy all of the other benefits of being in UniFlats.

SOCIAL IMPACT STUDIO

The Social Impact Studio not only sits in the centre of campus, but is central to how we connect our sustainability effort between students and the wider community.

In 2023:

- 1676 students engaged across Studio programmes, contributing 13,017 hrs of participation
- UniCrew- 412 student joined community volunteering opportunities
- Aspire mentoring programme generated 786 volunteer hours
- Reading Oasis generated 272 volunteer hours, which translates to 1088 individual reading sessions
- Minds Together, Alzheimer's buddy programme
- On Purpose, social impact speaker night
- Student Leadership Award supported 387 active students, with 102 staff mentors, totaling 9471 hours in 2023
- Matariki Network Global Citizenship programme
- Significant contribution to the work of the Sophia Charter and student group Hold Onto Your Friends

Development of staff Social Impact Leave in conjunction with Human Resources

TĪ KŌUKA ORA

The Sustainability Office launched Green Impact in 2019. Green Impact is an international scheme for staff and student engagement, where groups get together, complete sustainability actions, then submit evidence to achieve an award. This contributed to education for sustainability in the wider Otago experience for both staff and students.

In 2020 we transformed this into “Green your Scene” to provide a very “Otago” sustainability experience. This built to having 80 separate teams participating and gaining awards across all campuses. However, since COVID19 this level of participation has not returned.

So, in 2024 we are transforming our approach to sustainability engagement. We are introducing *Ti Kōuka Ora*. *Ti Kōuka Ora* is an engagement programme completely aligned to the elements of Ti Kōuka 2030: The Sustainability Strategic Framework. Under each element there will be a series of activities, which will then be linked to eBadges that staff and students can share to celebrate their success on social media, CVs, and email signatures.



PŪHAU ANA TE RĀ

Pūhau ana te rā refers to the wind filling your sails. This relates to the tailwind conditions that engaging students and emerging researchers can provide as we journey towards a thriving future.

Pūhau ana te rā is the umbrella term for a series of living lab focussed summer scholarships, a student research project symposium, and a journal dedicated to sharing undergraduate and emerging researcher's work. All three activities focus on capturing the contribution to creating *tailwind conditions*.

A cohort of around ten undergraduate summer scholars are based in the Sustainability Office to undertake 10 week projects over the summer period every year. The funding of these projects is largely external either from partners who would like students to focus on specific sustainability challenges, or through funding integrated into University procurement contracts. In 2023 this attracted over \$70,000 of external funding of which 100% goes to scholarships.

The outcomes of these projects are shared at a summer scholars symposium, which this year brought together around 30 summer scholars from the Sustainability Office, Ag Innovation, Food Waste Innovation, and the Centre for Sustainability.

The abstracts and final reports are captured in the *Pūhau ana te rā* journal. This not only allows the insights to be shared, but also provides a unique opportunity for undergraduates to experience the process and sense of achievement in seeing their work published.

NEXT STEPS

You never have to look far to see an example of some form of education for sustainability at Otago, but there is still so much more we can do. This includes:

- Establishing a methodology and workplan to map the extent sustainability is integrated into papers and programmes
- Set targets and provide support to increase the number of papers and programmes that integrate sustainability
- Explore where other papers may align with sustainability sector professional endorsements
- Develop graduate attributes reflect the capabilities needed to address sustainability challenges
- Continue to develop the unique Otago sustainability experience for international students through a range of engagement opportunities
- Launch Tī Kōuka Ora

E KORE E RIRO, HE TĪ TĀMŌRE

Research for sustainability

The tī tree is firmly rooted in the ground and will not be carried away.

This characteristic relates to the importance of understanding that knowledge is handed down through the generations and the role research needs to play in our transition to a more sustainable future.

A vision for Research for sustainability in 2030

Sustainability is a major focus of research activity at the University of Otago, including the interlinkages between sustainability and Te Ao Māori. We provide a unique global offering in creating partnerships, solutions, and transformation for sustainability. This is enabled through a wide reaching and interconnected network of sustainability focussed research themes, groups and living labs which recognise the importance of Te Ao Māori to sustainability. Researchers are recognised for their contribution to a sustainable future. We develop and attract global leaders in sustainability research and have a strong cohort of emerging researchers who focus on sustainability.

The way we fund, conduct, and disseminate research which demonstrates our commitment to sustainability. Significant capacity has been built to support Te Tiriti partnership in all research at the University.

HE TIHI O RAKAHAU

A research strength

Sustainability research is one of seven areas of research strength that have been identified at the University of Otago. All of these areas are recognised as fields of research excellence where researchers are changing lives and environments for a better world.

The following have been recognised as research groups directly contributing to sustainability.

- Agriculture at Otago | Ahuwhenua ki Ōtākou, Rangahau
- Carbon sequestration in New Zealand's southern fiords
- Catchments Otago
- Centre for Sustainability | Kā Rakahau o Te Ao Tūroa
- Climate and Energy Finance Group
- Coastal People: Southern Skies
- Food Waste Innovation | Auahatanga Parakai
- Future Ocean Research Theme | Te Au Heke
- He Kaupapa Hononga: Otago's Climate Change Research Network
- New Zealand Centre for Sustainable Cities | Te Pokapū Rōnaki Tāone-nui
- One Health Aotearoa
- Otago Energy Research Centre (OERC)
- Polar Environments
- Climate Health Aotearoa
- Transport Research Network

<https://www.otago.ac.nz/research/research-strengths>

INFLUENCE OF SUSTAINABILITY RESEARCH

The research groups which cluster around sustainability as an area of strength draw from areas of expertise across campuses, divisions and disciplines. This provides a bank of trans-disciplinary thinking to address some of the most wicked problems of our future.

This thinking is well connected to decision and policy makers to ensure the most relevant and current evidence is having an influence at local, regional, and global levels.

These recent events are testament to that connectedness:

- [He Kaupapa Hononga, Science-based Policy School for Climate Change 2023 - Navigating a path forward | Mā mia ka kite a muri, mā muri ka ora a mua \(based in Wellington with Dunedin hub\).](#)
- [Climate Health Aotearoa, Taiao. Tangata. Hauora. Climate Health and Sustainable Healthcare in Aotearoa Conference 2023 \(Wellington based with hubs in Dunedin, Christchurch and Auckland\).](#)
- [Otago Energy Research Centre, An Energy Research Agenda for 2050 \(Dunedin and online\).](#)
- [Climate and Energy Finance Group, Sustainable Finance and Accounting Symposium 2023 \(Dunedin and online\).](#)
- [Coastal People: Southern Skies, Inaugural Symposium- Preparing the Gardens 2023 \(Dunedin Based\).](#)

NEXT STEPS

We have considerable expertise in research for sustainability and the ability to contribute significantly to addressing some of the most wicked problems of the future.

The Division of Research and Enterprise is currently working with researchers across the institution to strategically align research funding and activity.



Whāia te mātauraka hei oraka mō tātou.

Seek the knowledge for the wellbeing of us all.

8. Exclusion of the Public

The Chancellor moves that the public be excluded from the whole of the proceeding of this meeting/the following parts of the proceedings of this meeting, namely, —

- Item 9 Pt 2 of the Minutes of the meeting of the University Council held on 9 April 2024 and 12 March 2024
- Item 10 University Council Work Plan 2024 and Action Follow-Register
- Item 11 Māori Strategic Framework
- Item 12 Te Kokeka Whakamua – Disability Action Plan 2023 - 2027
- Item 13 International Student Tuition Fees 2025
- Item 14 Vice-Chancellor’s Report
- Item 15 Finance and Budget - Financial Taskforce Report, Multi-year Financial Forecasts and TEC Financial Monitoring Framework
- Item 16 Capital Development – CApSc Refurbishment, Sciences Division Strategic Space Plan, UOC Campus Development Redevelopment Plan
- Item 17 Health and Safety Report
- Item 18 Sexual Misconduct Report
- Item 19 Council Information Pack which includes Senate – matters for noting, Tuakiritaka Project Update, 2023 Pūtea Tautoko Annual Report, Economic Impact Report 2023, Higher Education Development Centre – Change Proposal, Client Services Review, Pre-liminary Financial Review, Financial Review Part 2, Treasury Report, Group Financial Report, Capital Project Report – Part B and Council Membership 2024.
- Item 20 Council Only Business

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter and the specific grounds under Section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows: -

General Subject	Reason for passing this resolution	Ground under Section 48(1)(a) for the passing of this resolution
Items 9 - 20 Confidential Minutes and Reports	Good reason for withholding information under the Official Information Act	Section 48(1)(a)(ii)

This resolution is made in reliance on Section 48(1)(a)(ii) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Sections 6,7 and/or 9 of the Official Information Act 1982 (except Section 9(2)(g)(i)) as the case may require. The interests which would be prejudiced by the holding of the whole or the relevant part of the proceedings of the meeting in public are as follows (all references are to Section 9 of the Official Information Act):

Item 9	Pt 2 of the Minutes of the meeting of the University Council held on 9 April 2024 and 12 March 2024	ss 9(2)(a), (i), and (k)
Item 10	University Council Work Plan and Action Follow-Register	ss 9(2)(i) and (k)
Item 11	Māori Strategic Framework	ss 9(2)(i) and (k)
Item 12	Te Kokeka Whakamua – Disability Action Plan 2023 - 2027	ss 9(2)(i) and (k)
Item 13	International Student Tuition Fees 2025	ss 9(2)(i) and (k)
Item 14	Vice-Chancellor’s Report	ss 9(2)(i) and (k)
Item 15	Finance and Budget – Financial Taskforce Report, Multi-year Financial Forecasts and TEC Financial Monitoring Framework	ss 9(2)(i) and (k)
Item 16	Capital Development – CApSc Refurbishment, Sciences Division Strategic Space Plan, UOC Campus Development Redevelopment Plan	ss 9(2)(i) and (k)
Item 17	Health and Safety Report – March 2024	ss 9(2)(a), (ba) and (c)
Item 18	Sexual Misconduct Report	ss 9(2)(i) and (k)
Item 19	Council Information Pack which includes Communications from the Senate – matters for noting, Tuakiritaka Project Update, 2023 Pūtea Tautoko Annual Report, Economic Impact Report 2023, Higher Education Development Centre – Change Proposal, Client Services Review, Pre-liminary Financial Review, Financial Review Part 2, Treasury Report, Group Financial Report, Capital Project Report – Part B and Council Membership 2024.	ss 9(2)(i), (j) and (k)
Item 20	Council Only Business	ss 9(2)(a), (i), (j) and (k)

AND THAT for Items 1 - 20- Professors S Brock, R Blaikie, J Ruru, Mr S Willis, Mr D Thomson, Mr B Trott, Ms M McPherson and for Item 11 – Ms R Bryant and staff from the Office of Māori Development, for Item 16 – Mr G Roy and for Item 18 – Ms C Gallop be permitted to remain at this meeting after the public has been excluded because of their knowledge of the matters to be discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because it relates to aspects of the administration and/or knowledge of specific capital projects of the University of Otago for which these people are responsible. The Registrar and Secretary to Council, the Deputy Secretary to Council and Assistant Secretary to the Council is also permitted to remain at the meeting for Items 1-20 to provide secretarial support and advice.